

Comprehensive Annual Financial Report

of the

BOROUGH OF MENDHAM

Mendham, New Jersey

YEAR ENDED DECEMBER 31, 2013

Prepared by

Borough of Mendham Finance Department

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INTRODUCTORY SECTION

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The Borough of Mendham

2 West Main Street, Mendham, New Jersey 07945

Incorporated May 15, 1906

Telephone: 973-543-7152 Fax: 973-543-7202

February 19, 2014

The Honorable Mayor and Members of the Borough Council Borough of Mendham County of Morris, New Jersey

The comprehensive annual financial report of the Borough of Mendham for the fiscal year ended December 31, 2013, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Borough of Mendham. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the Borough. All disclosures necessary to enable the reader to gain an understanding of the Borough's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the Borough's organizational chart and a roster of officials. The financial section includes the financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information generally presented on a multi-year basis. The Borough may be required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1996 and the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments and Nonprofit Organizations, and the State Treasury Circular Letter 04-04-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, is included in the single audit section of this report. The Borough was not subject to the requirements of the two circulars as federal and state assistance expenditures were each below the circulars' thresholds.

<u>REPORTING ENTITY AND ITS SERVICES</u>: The Borough of Mendham is an independent reporting entity within the criteria adopted by the Division of Local Government Services, State of New Jersey. All funds and account groups of the Borough are included in this report. The Borough of Mendham constitutes the Borough's reporting entity.

Mendham Borough is in scenic southern Morris County, adjacent to Bernardsville and Mendham Township. Morristown is 7 miles east and New York City is 40 miles east. State Route 24 and several county roads service the community. Interstate 287 is three miles southeast, Interstate 78 is nine miles south, and Interstate 80 is eight miles north.

The 2013 population is an estimated 5,018 in an area of six square miles. Of 1,500 housing units, 300 are townhouse units predominantly single family, owner-occupied residences, rental property is a very small portion of Borough housing which includes 40 senior citizen rental units. The range of assessed value of homes is \$274,100 to \$6,430,800 with a median value of \$574,900. In accordance with the Master Plan, current zoning consists of 1/4, 1/2, 1, 3 and 5 acre residential zones, business, limited business, and historic business districts. The water supply is available to the entire community from a private company, and 80% of the population in the denser zoned areas are sewered.

Other community services include six churches, a public library, a municipal ice skating area, athletic fields, tennis courts, picnic area, outdoor basketball courts, a senior citizen center, fire department, first aid squad, police force, a medical building, and a professional plaza. Most of the daily consumer goods and services are available in a shopping center which grosses an estimated \$20,000,000 annually, with other shops being located in the center of town. The municipality is served by the Peapack-Gladstone Bank, Provident Bank, Wells Fargo Bank, and Somerset Hills Bank.

While some residents work in local businesses, the Borough of Mendham is primarily a commuter community served by railroad from Morristown and Bernardsville, and express buses into Manhattan on a daily basis. While many large companies are located in this general area, Mendham remains a bedroom community. Many residents are professionals employed nearby at Atlantic Health Systems, Alcatel Lucent, Honeywell, Novartis, Verizon and AT&T.

LOCAL SCHOOL DISTRICT: About 680 students are enrolled at the two elementary schools (K-4 and Grades 5-8). The Mendham Borough School District is committed to education of the highest quality and the continuous improvement of programs and instruction. This is accomplished through individual and group instruction, guidance services, programs for the gifted and talented, and through utilization of up-to-date educational technology in classrooms and computer labs. Also included in the curriculum are related arts (K-8) and a well-rounded co-curricular program. In addition, specialized services are provided to students in need. A positive working and learning environment is fostered by securing the cooperation of parents and community groups. Teachers of the highest quality are recruited and opportunities are provided for teaching staff members, students, and parents to make recommendations concerning the operation of the schools. Borough students continue to score above the state and national averages on the California Test of Basic Skills.

<u>REGIONAL HIGH SCHOOL DISTRICT</u>: Students in Grades 9-12 attend the West Morris Mendham High School, which is part of the West Morris Regional High School District. The West Morris Regional High School District continues to rank high on state and national tests, with students scoring well above the state and nation in S.A.T. scores. Over 88% of its students continue their formal education at two- or four-year colleges. Each of its two high schools has been accredited by the New Jersey State Department of Education, the Gilder Lehrman Institute of American History, and the International Baccalaureate Program. In addition, the District has been recognized by the national firm, School Match, as being in the top nine percent of the nation's schools in meeting parents' needs.

Through the years both District high schools have expanded/upgraded to meet the changing academic and technical needs of growing student populations and NJ State graduation requirements. A major renovation and expansion program completed in 2008 allows the District to continue fulfilling its mission.

UTILITIES:

Water is supplied by a private company, New Jersey American Water Company. The water supply is adequate and is supplied by a half-million gallon commitment from the Morris County Municipal Utilities Authority and other sources. Sewer service is a municipal utility and operated on a self-supporting basis. Treatment is supplied by a modern activated sludge treatment plant of .45 million gallons per day permitted capacity, constructed in 1965. Gas is supplied by Public Service Electric & Gas Company under the jurisdiction of the State Board of Public Utilities. Electricity is supplied by Jersey Central Power & Light also under the jurisdiction of the Board of Public Utilities.

<u>ECONOMIC CONDITION AND OUTLOOK:</u> Mendham Borough has a population of about 5,018. It extends 6.7 square miles, and the Township of Mendham forms a horseshoe around it. It is primarily residential, except for the Mendham Village Shopping Center on Main Street and several small specialty stores and antique shops.

MAJOR INITIATIVES:

Funds have been received from the federal government for damages sustained from Hurricane Sandy in October of 2012. The Borough continues to process documentation for further reimbursement from FEMA.

The State of New Jersey Hazard Mitigation Program awarded the Borough a grant for the purchase of 3 generators for backup power at our Wastewater Treatment Facility lift stations, and for 1 generator to enable the Garabrant Center to be used as a warming station in the event of future disasters like Hurricane Sandy.

Through the Police Department, the Everbridge Program was established. This is an emergency mass notification system for citizen alerts. The Police Department has started the process to obtain accreditation from the New Jersey State Association of Chiefs of Police.

The Fire Department took possession of their new Pierce Aerial Fire Truck.

Traffic signal improvements were made at the intersection of Main Street and Mountain Avenue/Hilltop Road. The cost of this improvement was shared with the County of Morris. Pleasant Valley Road, Balbrook Drive and Bliss Road were paved as part of the Borough's continuing paving program. An Open House was held on May 11, 2013 at the Public Works Department, in conjunction with Shredding and Electronics Recycling Day. The facility was open for tours and all of the department's equipment was on display.

The Environmental Commission initiated a cleanup of India Brook Park.

New banner poles were installed on Main Street, and a banner policy was established.

A new Dental/Vision Plan from the Guardian Insurance Company was established and offered to Borough employees at their own expense. Mendham Borough was named number one in N.J. Monthly Magazine's 2013 Top Towns Survey.

<u>INTERNAL ACCOUNTING CONTROLS</u>: Management of the Borough is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Borough are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with an other comprehensive basis of accounting as required state statute and regulation. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. As a recipient of federal and state assistance, the Borough also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by Borough management and would be tested if a single audit was required.

<u>BUDGETARY CONTROLS</u>: In addition to internal accounting controls, the Borough maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the governing body of the municipality. An annual appropriated budget is adopted for the current fund and the sewer utility operating fund. Project-length budgets are approved for the capital improvements accounted for in the general and sewer utility capital funds. The original and final budget amount as amended for the fiscal year is reflected in the financial section. An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are considered part of the statutory appropriation reserve balance on the Borough's balance sheet.

<u>ACCOUNTING SYSTEM AND REPORTS</u>: The Borough's accounting records reflect an other comprehensive basis of accounting as required by state statute and regulation. The accounting system of the Borough is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements," Note 1.

<u>DEBT ADMINISTRATION</u>: At December 31, 2013, the Borough had bonded debt as a result of a bond sale in 2006 of \$5,162,000. The Borough also has temporary debt of \$2,966,870 in the form of bond anticipation notes. The Borough also has \$182,081 in a loan from the State Green Acres Loan Program. In addition, the Borough has unissued capital debt of \$344,875 some of which the Borough plans to be issued as bond anticipation notes or to be funded through annual budget appropriations.

<u>CASH MANAGEMENT</u>: The investment policy of the Borough is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note 2. The Borough has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

<u>RISK MANAGEMENT</u>: The Borough carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. The Borough obtains the bulk of their insurance coverage through their participation in a risk-sharing public entity risk pool, the Morris County Municipal Joint Insurance Fund. This Fund is described in more detail in Note 9 "Risk Management" to the financial statements.

FINANCIAL INFORMATION AT FISCAL YEAR-END: As demonstrated by the various statements and schedules included in the financial section of this report, the Borough continues to meet its responsibility for sound financial management. The following schedule presents a summary of the current fund and sewer utility operating fund revenue for the fiscal year ended December 31, 2013, and the amount and percentage of increases or decreases in relation to prior year revenue.

Revenue	Amount	Percent of Total	(D	ecrease/ ecrease) om 2012	Percent of Increase/ (Decrease)
Fund Balance Anticipated	\$ 1,622,196	5.25%	\$	(24,383)	-1.48%
Sewer Rents	1,591,825	5.16%		13,175	0.83%
Miscellaneous Revenue	878,356	2.84%		(2,988)	-0.34%
Receipts from Delinquent Taxes	134,803	0.44%		2,015	1.52%
Amount to be Raised by Taxes for					
Support of Municipal Budget:					
Local Tax for Municipal Purposes					
Including Reserve for Uncollected					
Taxes	6,048,282	19.59%		73,033	1.22%
Municipal Budget Totals-Revenue	10,275,462	33.28%		60,852	0.60%
Nonbudget Revenue	413,350	1.34%		(899)	-0.22%
Other Credits to Income	613,734	1.99%		215,051	53.94%
Taxes Allocated to Schools, County					
and Open Space Trust	19,573,448	63.39%		301,897	1.57%
Total	\$30,875,994	100.00%	\$	576,901	

Generally, the revenue of the Borough has remained relatively stable with minor changes reflecting program or project changes to maintain service levels while keeping the cost to provide those services at a consistent rate. The slight increase in fund balance reflects the Borough's conservative approach in anticipating fund balance and the Borough's attempt to stabilize and improve their fund balance position, while establishing and maintaining reserves and the Borough's strong financial position. The increase in budgeted revenue is primarily attributable to an increase in the Borough's collection of taxes in 2013. The increase in the other credits to income is the result of the Borough's conservative budgeting and expenditure policies and the unexpended balance of the operating budgets over the prior year. The increase in taxes allocated to schools, county and open space trust reflect increases in the required collections of property taxes, which are remitted to those entities. Non-budget revenue was essentially the same as 2012.

The following schedule presents a summary of current fund and utility operating funds expenditures for the fiscal year ended December 31, 2013 and the percentage of increases or decreases in relation to prior year amounts.

		n	Increase/	Percent of
	, ,	Percent	(Decrease)	Increase/
<u>Expenditures</u>	Amount	of Total	from 2012	(Decrease)
Current:				
General Government	\$ 2,342,010	8.00%	\$ (13,910)	-0.59%
Public Safety	2,010,962	6.87%	(47,008)	-2.28%
Streets and Roads	858,383	2.93%	58,488	7.31%
Health and Welfare	99,457	0.34%	1,072	1.09%
Recreation and Education	110,287	0.38%	(19,998)	-15.35%
Deferred Charges and Statutory				
Expenditures	731,966	2.50%	39,661	5.73%
Utility Operating	1,244,180	4.25%	(40,608)	-3.16%
Capital	208,000	0.71%		0.00%
Debt Service:				
Principal	883,038	3.01%	25,001	2.91%
Interest	240,827	0.82%	(19,114)	-7.35%
Reserve for Uncollected Taxes	709,685	2.42%	13,915	2.00%
Municipal Budget Totals-Expenditures	9,438,795	32.22%	(2,501)	-0.03%
County Taxes	3,420,007	11.68%	45,330	1.34%
Local and Regional School Taxes	16,043,847	54.77%	256,567	1.63%
Municipal Open Space Taxes	109,594	0.37%		0.00%
Other Expenditures	279,218	0.95%	239,165	597.12%
	#00.001.4C1	100.000/		1.070/
Total	\$29,291,461	100.00%	\$ 538,561	1.87%

The primary reason for the increase in expenditures was the increase in school and county taxes along with the provisions for trust and capital reserves.

<u>OTHER INFORMATION:</u> Independent Audit - State statutes require an annual audit by independent registered municipal accountants. The accounting firm of Nisivoccia LLP, CPAs, RMAs, was selected by the Borough Council. In addition to meeting the requirements set forth in State statutes, the audit also was designed to meet the requirements of the *Government Auditing Standards*, issued by the Comptroller General of the United States, the Single Audit Act of 1996 and the related OMB Circular A-133 and State Treasury Circular Letter 04-04 OMB. The auditor's report on the financial statements and combining and individual fund statements and schedules is included in the financial section of this report.

<u>ACKNOWLEDGMENTS</u>: We would like to express our appreciation to the Mayor and Members of the Borough Council for their concern in providing fiscal accountability to the citizens and taxpayers of the Borough and thereby contributing their full support to the development and maintenance of our financial

operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our staff.

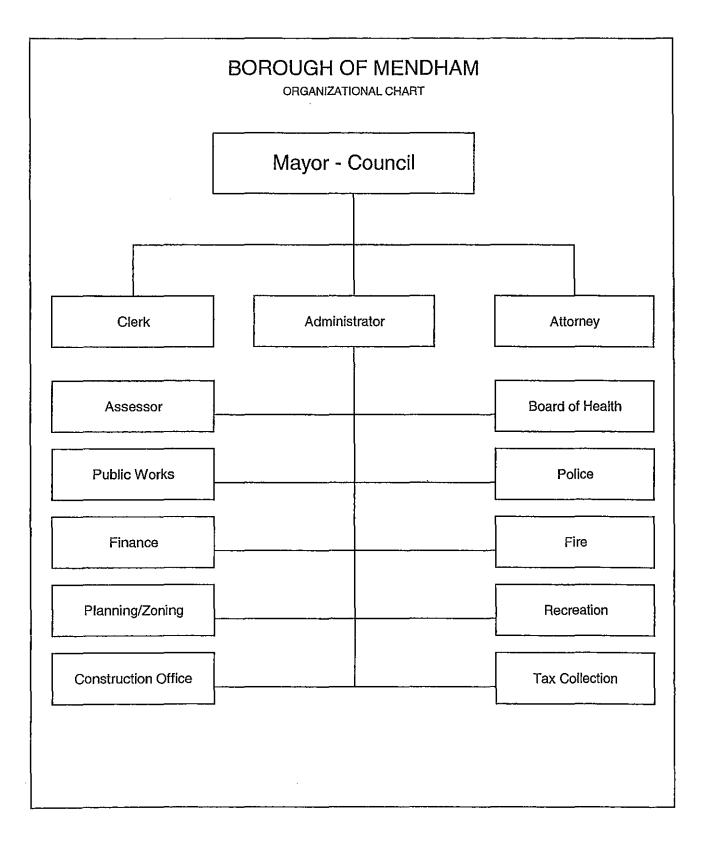
Respectfully submitted,

Ellen Sandman ____

Ellen Sandman Borough Administrator

<u>Susan Giordano</u>

Susan Giordano Chief Financial Officer



BOROUGH OF MENDHAM ROSTER OF OFFICIALS

Elected Officials

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Mayor Councilman Councilman Councilman Councilman Councilman Appointed Officials	Neil J. Henry, Jr. John Andrus J. Bradley Badal Mary Veronica Daly Louis Garubo David C. Sharkey Stanley Witczak, III
	Eller Graderer
Administrator/Purchasing Agent/Deputy Clerk	Ellen Sandman
Clerk/Deputy Treasurer Assessment Search Officer	Maureen Massey
Tax Collector/Tax Search Officer/ Deputy Public Utililies Clerk	Donna M. Cummins
Treasurer/Chief Financial Officer	Susan Giordano
Public Utilities Clerk/Deputy Tax Collector	Karen Orgera
Tax Assessor	Scott J. Holzhauer
Magistrate	Gary Troxell
Court Administrator/Violations Clerk	Lisa Conover
Building Inspector/Construction Code Official	Russell Heiney

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BOROUGH OF MENDHAM Consultants and Advisors

AUDIT FIRM

Nisivoccia LLP, CPA's Mount Arlington Corporate Center 200 Valley Road, Suite 300 Mount Arlington, New Jersey 07856

ATTORNEY

Dorsey & Semrau LLC 714 Main Street Boonton, New Jersey 07005

BOND COUNSEL

Hawkins, Delafield & Wood, LLP One Gateway Center Newark, NJ 07102

OFFICIAL DEPOSITORIES Peapack-Gladstone Bank Wells Fargo Bank Bank of America TD Bank Provident Bank Somerset Hills Bank

FINANCIAL SECTION



Mount Arlington Corporate Center 200 Valley Road, Suite 300 Mt. Arlington, NJ 07856 973-328-1825 | 973-328-0507 Fax Lawrence Business Park 11 Lawrence Road Newton, NJ 07860 973-383-6699 | 973-383-6555 Fax

Independent Auditors' Report

The Honorable Mayor and Members of the Borough Council Borough of Mendham Mendham, New Jersey

Report on the Financial Statements

We have audited the financial statements – *regulatory basis* - of the various funds of the Borough of Mendham, in the County of Morris (the "Borough") as of and for the year ended December 31, 2013 and the related notes to the financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting practices prescribed or permitted by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division") to demonstrate compliance with the Division's regulatory basis of accounting, and the budget laws of New Jersey. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, audit requirements prescribed or permitted by the Division, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Borough's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Borough's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

The Honorable Mayor and Members of the Borough Council Borough of Mendham Page 2

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles

As described in Note 1, these financial statements have been prepared in conformity with accounting practices prescribed or permitted by the Division to demonstrate compliance with the Division's regulatory basis of accounting and the budget laws of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America. The effects on the financial statements of the variances between the regulatory basis of accounting described in Note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

Adverse Opinion on U.S. Generally Accepted Accounting Principles

In our opinion, because of the significance of the matter discussed in the *Basis for the Adverse Opinion on* U.S. Generally Accepted Accounting Principles paragraph, the financial statements referred above do not present fairly, in accordance with accounting principles generally accepted in the United States of America, the financial position of each fund and account group of the Borough as of December 31, 2013, or the changes in financial position or where applicable, cash flows thereof for the year then ended.

Basis for Qualified Opinion

The Borough's general fixed assets account group is stated at historical cost or estimated historical cost in the accompanying financial statements. The basis of accounting is not in conformity with U. S. generally accepted accounting principles but is in accordance with the accounting practices prescribed or permitted by the Division. As described in Note 1, based upon the underlying accounting records, we have not audited the general fixed assets account group.

Qualified Opinion on Regulatory Basis of Accounting

In our opinion, except for the effects on the December 31, 2013 financial statements of the matter described in the *Basis for Qualified Opinion* paragraph, the financial statements referred to above, present fairly, in all material respects, the financial position of the various funds of the Borough of Mendham at December 31, 2013, and the results of operations and changes in fund balance, where applicable, of such funds, thereof for the year then ended, on the basis of the accounting practices prescribed or permitted by the Division to demonstrate compliance with the Division's regulatory basis of accounting and the budget laws of New Jersey, as described in Note 1.

Other Matters

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough's financial statements. The combining and individual fund and account group statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the financial statements. The accompanying schedules of expenditures of federal and state awards, as required by the U. S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*; and New Jersey's OMB Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, are presented for purposes

The Honorable Mayor and Members of the Borough Council Borough of Mendham Page 3

of additional analysis and are not a required part of the financial statements.

The combining and individual fund and account group statements and schedules and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund and account group statements and schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated February 19, 2014 on our consideration of the Borough of Mendham's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Borough of Mendham's internal control over financial reporting and compliance.

Mount Arlington, New Jersey February 19, 2014

licivaica LLP NISIVOCCIA LLP

Francis J. Jones Certified Public Accountant Registered Municipal Accountant No. 442

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GENERAL PURPOSE FINANCIAL STATEMENTS

The general purpose financial statements provide a financial overview of the Borough's operations. These financial statements present the financial position and operating results of all funds and account groups.

			(With C	omp	arative Totals	for 2	2012)		•						
ASSETS AND OTHER DEBITS:			General				Utility	- Cun	da	Ac	count Group General Fixed Assets		Tol (Memoran	als	
	Current		Capital		Trust		Operating	i un	Capital	0	Unaudited)		2013	uun	2012
Assets: Cash and Cash Equivalents Receivables and Other Assets:	\$ 4,811,725	\$	1,235,653	\$	1,506,119	\$	1,124,819	\$	1,131,725		<u>unauditody</u>	\$	9,810,041	\$	9,571,883
Property Taxes Receivable Consumer Accounts Receivable Federal and State Receivables Interfund Receivables Other Receivables at Assessed Valuation Fixed Assets in General Fixed Assets	176,378 16,623 9,214 2,900		199,846		79,372		133,070 145						176,378 133,070 16,623 279,363 9,214 2,900		135,128 141,454 110,632 57,630 79,738 2,900
Account Group	 					<u>. </u>				\$	8,095,999		8,095,999		8,095,999
Total Assets	 5,016,840		1,435,499		1,585,491		1,258,034		1,131,725		8,095,999		18,523,588		18,195,364
Other Debits: Deferred Charges: Emergency Authorizations Deferred Charges to Future Taxation Fixed Capital	 13,500		5,222,326						14,825,635				13,500 5,222,326 14,825,635		27,000 5,661,637 14,720,635
Total Other Debits	13,500		5,222,326						14,825,635				20,061,461		20,409,272
Total Assets and Other Debits	\$ 5,030,340	\$	6,657,825	\$	1,585,491	\$	1,258,034	\$	15,957,360	\$	8,095,999	\$	38,585,049	\$	38,604,636
LIABILITIES, RESERVES AND FUND BALANCE:															
Appropriation Reserves Improvement Authorizations Payroll Deductions And Withholdings	\$ 678,164	\$	1,207,131	\$	60,175	\$	336,044	\$	743,561			\$	1,014,208 1,950,692 60,175	\$	981,611 3,150,471 33,095
Accounts Payable - Vendors Interfund Payables Reserves for Amortization	139,223 279,218			Ţ			27,297		145 11,392,135				166,520 279,363 11,392,135		166,519 57,630 10,847,385
Various Liabilities and Reserves Serial Bonds, Bond Anticipation Notes and	1,440,591		561,569		1,525,316		42,076		213,417	\$	8,095,999		11,878,968		11,835,917
Loans Payable Reserve for Receivables and Other Assets Fund Balance	188,492 2,304,652	-	4,877,451				133,070 719,547		3,433,500 <u>174,602</u>			_	8,310,951 321,562 3,210,475		8,002,576 301,795 3,227,638
Total Liabilities, Reserves and Fund Balances	\$ 5,030,340	\$	6,657,825	\$	1,585,491	\$	1,258,034	\$	15,957,360	\$	8,095,999	\$	38,585,049	\$	38,604,636
				_											

BOROUGH OF MENDHAM COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUPS-REGULATORY BASIS DECEMBER 31, 2013 (With Comparative Totals for 2012)

THE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

BOROUGH OF MENDHAM COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL CUBRENT AND UTILITY OPERATING FUNDS-REGULATORY BASIS FOR THE YEAR ENDED DECEMBER 31, 2013

		Current Fund		Utility Operating Fun		
	Final Budget	Actual	Variance	Final Budget	Variance	
REVENUES: Fund Balance Anticipated Sewer Rents Miscellaneous Revenue Receipts from Delinquent Taxes Amount to be Raised by Taxes for Support of Municipal Budget: Local Tax for Municipal Purposes	\$ 1,206,487 791,926 100,000	\$ 1,206,487 852,044 134,803	\$ 60,118 34,803	\$ 415,709 1,481,035 18,000	Actual \$ 415,709 1,591,825 26,312	\$ 110,790 8,312
Including Reserve for Uncollected Taxes	5,525,802	6,048,282	522,480			
Municipal Budget Totals - Revenue	7,624,215	8,241,616	617,401	1,914,744	2,033,846	119,102
Non-budget Revenues Other Credits to Income Taxes Allocated to Schools, County and		413,350 382,664	413,350 382,664		231,070	231,070
Open Space	19,573,448	19,573,448				
TOTAL REVENUES	27,197,663	28,611,078	1,413,415	1,914,744	2,264,916	350,172
EXPENDITURES: Current: General Government Public Safety Streets and Roads Health and Welfare Recreation and Education	2,442,010 2,010,962 858,383 99,457 110,287	2,342,010 2,010,962 858,383 99,457 110,287	100,000			
Deferred Charges and Statutory Expenditures Utility Operating Capital Debt Service:	679,397 133,000	679,397 133,000		52,569 1,244,180 75,000	52,569 1,244,180 75,000	
Principal	443,287	443,287		439,751	439,751	
Interest Reserve for Uncollected Taxes	137,747 709,685	137,737 709,685	10	103,244	103,090	154
Municipal Budget Totals - Expenditures	7,624,215	7,524,205	100,010	1,914,744	1,914,590	154
County Taxes Local and Regional School Taxes Municipal Open Space Taxes Other Expenditures	3,420,007 16,043,847 109,594	3,420,007 16,043,847 109,594 279,218	(279,218)			
TOTAL EXPENDITURES	\$ 27,197,663	27,376,871	(179,208)	<u>\$ 1,914,744</u>	1,914,590	154
Excess/(Deficit) of Revenues over Expenditures		1,234,207	\$ 1,234,207		350,326	<u>\$ 350,326</u>
Fund Balances January 1, 2013		2,276,932			784,930	
Less: Utilized as Anticipated Revenue		1,206,487			415,709	
Fund Balances December 31, 2013		\$2,304,652			<u>\$ 719,547</u>	

BOROUGH OF MENDHAM NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2013

Note 1: Summary of Significant Accounting Policies

A. <u>Reporting Entity</u>

Except as noted below, the financial statements of the Borough of Mendham include every board, body, officer or commission supported and maintained wholly or in part by funds appropriated by the Borough of Mendham, as required by N.J.S. 40A:5-5. Accordingly, the financial statements of the Borough of Mendham do not include the operations of the volunteer fire company and rescue squad.

Governmental Accounting Standards Board ("GASB") codification section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. The basic criterion for inclusion or exclusion from the financial reporting entity is the exercise of oversight responsibility over agencies, boards and commissions by the primary government. The exercise of oversight responsibility includes financial interdependency and a resulting financial benefit or burden relationship, selection of governing authority, designation of management, ability to significantly influence operations, and accountability for fiscal matters. In addition, certain legally separate, tax-exempt entities that meet specific criteria (i.e., benefit of economic resources, access/entitlement to resources, and significance) should be included in the financial reporting entity was established in accordance with New Jersey statutes, the requirements of the GASB were not followed and, accordingly, the reporting entity could be different from accounting principles generally accepted in the United States of America.

B. Description of Funds

The accounting policies of the Borough of Mendham conform to the accounting practices applicable to municipalities which have been prescribed or permitted by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division"). Such principles and practices are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Under this method of accounting, the Borough of Mendham accounts for its financial transactions through the following separate funds:

<u>Current Fund</u> - Resources and expenditures for governmental operations of a general nature, including federal and state grant funds which are not accounted for in another fund.

<u>Trust Funds</u> - Receipts, custodianship and disbursement of funds in accordance with the purpose for which each reserve was created.

<u>General Capital Fund</u> - Receipt and disbursement of funds for the acquisition of general capital facilities, other than those acquired in the Current Fund.

Utility Operating Fund - Account for the operations of the municipally owned Sewer Utility.

<u>Utility Capital Fund</u> - Account for the acquisition of capital facilities of the Sewer Utility.

<u>Fixed Asset Group of Accounts</u> (Unaudited) - These accounts were established with estimated values of land, buildings and certain fixed assets of the Borough as discussed under the caption "Basis of Accounting".

Note 1: Summary of Significant Accounting Policies (Cont'd)

C. Basis of Accounting

Basis of accounting refers to when revenue and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The more significant accounting policies in New Jersey follow.

Revenue is recorded when received in cash except for certain amounts which may be due from the State of New Jersey. Federal and state grants are generally recognized on the cash basis except for certain assistance which is not realized until anticipated in the Borough's budget. The amounts recorded as property taxes and consumer accounts receivable have not been included in revenue. Amounts that are due to the municipality, which are susceptible of accrual, are recorded as receivables with offsetting reserves in the Current Fund.

Expenditures are charged to operations generally based on budgeted amounts. Exceptions to this general rule include:

- 1. Accumulated unpaid vacation, sick pay and other employee amounts are not accrued.
- 2. Prepaid expenses, such as insurance premiums applicable to subsequent periods, are charged to current budget appropriations in total.
- 3. Principal and interest on long-term debt are recognized when due.

Expenditures, if any, in excess of appropriations, appropriation reserves or ordinances become deferred charges which must be raised by future taxes. Outstanding encumbrances at December 31, are reported as a cash liability in the financial statements and constitute part of the statutory appropriation reserve balance. Appropriation reserves covering unexpended appropriation balances are automatically created at December 31 of each year and recorded as liabilities, except for amounts which may be canceled by the governing body. Appropriation reserves are available, until lapsed at the close of the succeeding year, to meet specific claims, commitments or contracts incurred during the preceding fiscal year. Lapsed appropriation reserves are recorded as income.

The cash basis of accounting is followed in the Trust and Capital Funds.

Had the Borough's financial statements been prepared under generally accepted accounting principles, encumbrances would not be considered as expenditures; appropriation reserves would not be recorded; revenue susceptible to accrual would have been reflected without offsetting reserves; Federal and State grants and assistance would be recognized when earned, not when received, and inventories would not be reflected as expenditures at the time of purchase.

Note 1: <u>Summary of Significant Accounting Policies</u> (Cont'd)

- D. <u>Deferred Charges to Future Taxation</u> The General Capital Fund balance sheet includes both funded and unfunded deferred charges. Funded means that bonds or loans have been issued and are being paid off on a serial basis. Unfunded means that debt has been authorized but not permanently financed. A municipality can eliminate an unfunded deferred charge by raising it in the budget, by collecting a grant, or by selling bonds.
- E. Other significant accounting policies include:

<u>Management Estimates</u> – The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

<u>Cash and Cash Equivalents</u> – Amounts include petty cash, change funds, amounts on deposit, and short-term investments with original maturities of three months or less.

<u>Investments</u> – Investments, if any, are stated at cost or amortized cost, which approximates market.

<u>Grants Receivable</u> – Grants receivable represent total grant awards less amounts collected to date. Because the amount of grants funds to be collected are dependent on the total costs eligible for reimbursement, the actual amount collected may be less than the total amount awarded.

<u>Allowance for Uncollectible Accounts</u> – No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

<u>Compensated Absences</u> – Expenditures relating to unused vested accumulated vacation and sick pay are not recorded until paid.

<u>Foreclosed Property</u> - Foreclosed Property is recorded in the Current Fund at the assessed valuation when such property was acquired and is fully reserved.

<u>Interfunds</u> - Interfund receivables in the Current Fund are recorded with offsetting reserves which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves.

<u>Inventories of Supplies</u> - The cost of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The cost of inventories are not included on the various balance sheets.

<u>Fixed Assets</u> - Property and equipment purchased by the Current and General Capital Funds are recorded as expenditures at the time of purchase and are not capitalized. Property and equipment purchased by the Sewer Utility Fund is recorded in the Sewer Utility Capital Fund at cost.

Note 1: Summary of Significant Accounting Policies (Cont'd)

General Fixed Assets Account Group (Unaudited)

General fixed assets are recorded at cost except for land and buildings which are recorded at estimated historical cost. Infrastructure assets are not included in general fixed assets, as per state directive. Major renewals and betterments are charged to the asset accounts; maintenance and minor repairs and replacements, which do not improve or extend the lives of the respective assets, are expensed currently. Donated fixed assets are valued at their fair market value on the date donated. No depreciation has been provided on general fixed assets. The total value recorded for general fixed assets is offset by a "Reserve for General Fixed Assets". When properties are retired or otherwise disposed of, the asset and the reserve are adjusted accordingly. Fixed assets may also be recorded in the Current Fund and Capital Funds. The values recorded in the General Fixed Asset Account and the Current and Capital Funds may not always agree due to differences in valuation methods, timing of recognition of assets, and the recognition of infrastructures. Capital assets are reviewed for impairment.

F. <u>Budget/Budgetary Control</u> – Annual appropriated budgets are usually prepared in the first quarter for Current, operating utility, and Open Space Trust Funds. The budgets are submitted to the governing body and the Division of Local Government Services. Budgets are prepared using the cash basis of accounting. The legal level of budgetary control is established at the line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the flexible chart of accounts referenced in N.J.S.A. 40A. All budget amendments/transfers must be approved by the Borough during the year.

Note 2: Cash and Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, amounts in deposit, and short-term investments with original maturities of three months or less.

Investments are stated at cost, which approximates market. The Borough classifies certificates of deposit which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

GASB Statement No. 40 Governmental Accounting Standards Board Deposit and Investment Risk Disclosures requires disclosure of the level of custodial credit risk assumed by the Borough in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Custodial risk is the risk that in the event of bank failure, the government's deposits may not be returned.

Interest Rate Risk - In accordance with its cash management plan, the Borough ensures that any deposit or investment matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

Credit Risk – The Borough limits its investments to those authorized in its cash management plan which are permitted under state statutes as detailed below.

Note 2: Cash and Cash Equivalents and Investments (Cont'd)

Deposits

New Jersey statutes permit the deposit of public funds in institutions located in New Jersey, which are insured by the Federal Deposit Insurance Corporation (FDIC), or by any other agencies of the United States that insure deposits or the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed insurance limits as follows:

The market value of the collateral must equal 5% of the average daily balance of public funds; and in addition

If the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank, the Federal Home Loan Bank Board or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

Investments

New Jersey statutes permit the Borough to purchase the following types of securities:

- (1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- (2) Government money market mutual funds;
- (3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
- (4) Bonds or other obligations of the local unit or bonds or other obligations of school districts of which the local unit is a part or within which the school district is located;
- (5) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, approved by the Division of Investment of the Department of the Treasury for investment by local units;
- (6) Local government investment pools;
- (7) Deposits with the State of New Jersey Cash Management Fund; or
- (8) Agreements for the repurchase of fully collateralized securities if:
 - (a) the underlying securities are permitted investments pursuant to (1) and (3) above;

Note 2: Cash and Cash Equivalents and Investments (Cont'd)

Investments (Cont'd)

- (b) the custody of collateral is transferred to a third party,
- (c) the maturity of the agreement is not more than 30 days;
- (d) the underlying securities are purchased through a public depository as defined in statute;
- (e) a master repurchase agreement providing for the custody and security of collateral is executed.

As of December 31, 2013, cash and cash equivalents of the Borough of Mendham consisted of the following:

Fund	Cash on Hand	Money Market	Checking Accounts	Total
Current	\$ 230	\$ 4,619,968	\$ 191,527	\$4,811,725
General Capital		978,627	257,026	1,235,653
Trust and Agency		1,019,423	486,696	1,506,119
Utility Operating	100	909,004	215,715	1,124,819
Utility Capital		943,177	188,548	1,131,725
	\$ 330	\$ 8,470,199	\$ 1,339,512	\$9,810,041

The carrying amount of the Borough's cash and cash equivalents at year end was \$9,810,041 and the bank balance was \$10,369,623.46. The Borough did not hold any other investments during the year.

Note 3: Interfunds

The following interfund receivable and payable balances appear on the combined balance sheet as of December 31, 2013:

Fund		terfund	Interfund Payable			
Current Fund			\$	279,218		
General Capital Fund	\$	199,846				
Other Trust Funds		79,372				
Sewer Utility Operating Fund		145				
Sewer Utility Capital Fund				145		
	_\$	279,363	\$	279,363		

The primary interfund activity for 2013 was an increase the Reserve in the Other Trust Fund for Snow Removal due from the Current Fund, and also to increase the Reserve for Improvements in the General Capital Fund of \$199,846.

Note 4: Long-Term Debt

The Local Bond Law governs the issuance of bonds to finance general Borough capital expenditures. All bonds are retired in serial installments within the statutory period of usefulness. All bonds issued by the Borough are general obligation bonds. The Borough's full faith and credit and taxing power have been pledged to the payment of general obligation debt principal and interest.

Summary of Municipal Debt

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<u>2011111111_012111111101211112000</u>	December 31,						
		2013	2012			2011	
Issued							
General:							
Bonds, Loans and Notes	\$	4,877,451	\$	4,129,326	\$	4,553,197	
Sewer Utility:							
Bonds, Loans and Notes		3,433,500		3,873,250		4,303,000	
Total Issued		8,310,951		8,002,576		8,856,197	
Authorized but not Issued:							
General:							
Bonds and Notes		344,875		1,532,311		127,641	
Sewer Utility:							
Bonds and Notes							
Total authorized but not Issued		344,875		1,532,311		127,641	
Less:							
Reserve to Pay Debt Service		57,981		72,981		132,981	
Net Bonds, Notes and Loans Issued							
and Authorized but not Issued	\$	8,597,845	\$	9,461,906	\$	8,850,857	

Summary of Statutory Debt Condition - Annual Debt Statement

The summarized statement of debt condition, which follows, is prepared in accordance with the required method of setting up the Revised Annual Debt Statement and indicates a statutory net debt of .38%.

	Gross Debt	Deductions	Net Debt
Local and Regional School District Debt	\$10,212,014	\$10,212,014	
Sewer Utility Debt	3,433,500	3,433,500	
General Debt	5,222,326	57,981	\$5,164,345
	\$18,867,840	\$13,703,495	\$5,164,345

Note 4: Long-Term Debt (Cont'd)

Net Debt \$5,164,345 divided by Equalized Valuation Basis per N.J.S. 40A:2-2 as amended, \$1,362,067,723.33 = .38%.

Borrowing Power Under N.J.S. 40A:2-6 As Amended	
3-1/2% Average Equalized Valuation of Real Property	\$ 47,672,370
Net Debt	 5,164,345
Remaining Borrowing Power	\$ 42,508,025
<u>Calculation of "Self-Liquidating Purpose", Sewer Utility Per N.J.S. 40A:2-45</u> Cash Receipts from Fees, Rents or Other Charges for Year Deductions: Operating, Maintenance and Debt Service Costs	\$ 2,033,846 1,839,590
Excess in Revenue	\$ 194,256

The foregoing debt information is in agreement with the Revised Annual Debt Statement filed by the Chief Financial Officer.

Green Acres Loan Payable

The Borough has entered into a loan agreement with the State of New Jersey for its Green Acres Loan Program. The Borough has "drawn-down" all of its Green Acres funds at this time.

Schedule of Changes in Debt Issued

	Balance 2/31/2012	 Additions	Re	tirements	Balance 12/31/2013	
General Capital Fund:						
Serial Bonds	\$ 3,352,000		\$	310,000	\$	3,042,000
Bond Anticipation Notes	572,956	\$ 1,187,436		107,022		1,653,370
Green Acres Loan	204,370			22,289		182,081
Sewer Utility Capital Fund:						
Serial Bonds	2,335,000			215,000		2,120,000
Bond Anticipation Notes	 1,538,250	 		224,750		1,313,500
Total	\$ 8,002,576	\$ 1,187,436	\$	879,061	\$	8,310,951

Schedule of General Capital Bond Anticipation Notes

	Dat	e of		
	Original		Interest	Balance
Improvement Description	Note	Maturity	Rate	Dec. 31, 2013
Various Improvements	7/21/2006	7/11/2014	1.25%	\$ 115,745
Acquisition of Land	7/18/2008	7/11/2014	1.25%	302,189
Paving Various Roads	7/16/2009	7/11/2014	1.25%	48,000
Various Improvements	7/11/2013	7/11/2014	1.25%	1,187,436
				\$ 1,653,370

Note 4: Long-Term Debt (Cont'd)

Schedule of Sewer Capital Bond Anticipation Notes

	Dat	e of		
	Original		Interest	Balance
Improvement Description	Note	Maturity	Rate	Dec. 31, 2013
Sanitary Sewer System	7/18/2008	7/11/2014	1.25%	\$ 145,000
Sanitary Sewer System	7/16/2009	7/11/2014	1.25%	1,168,500
				\$ 1,313,500

General Capital - Serial Bonds Payable

	11	Maturities at I	Decer	nber 31, 201					
Improvement Description	Date of Issue	Date of Maturity		Amount	Interest Rate	De	Balance ec. 31, 2012	 Matured	Balance Dec. 31, 2013
General Bonds	8/15/06	08/01/14	\$	325,000	4.0%				
of 2006		08/02/15		340,000	4.0%				
		08/03/16		355,000	4.0%				
		08/04/17		370,000	4.0%				
		08/05/18		385,000	4.0%				
		08/06/19		405,000	4.0%				
		08/07/20		420,000	4.0%				
		08/08/21		442,000	4.0%	\$	3,352,000	\$ 310,000	\$ 3,042,000

Sewer Utility Capital - Serial Bonds Payable

	N	Aaturities at I	Decer	nber 31, 201	3	-					
Improvement	Date of	Date of			Interest	Balance		Balance			
Description	Issue	Maturity		Amount	Rate	Dec. 31, 2012	Matured	Dec. 31, 2013			
Sewer Bonds	8/15/06	08/01/14	\$	225,000	4.0%						
of 2006		08/02/15		235,000	4.0%						
		08/03/16		250,000	4.0%						
		08/04/17		260,000	4.0%						
		08/05/18		270,000	4.0%						
		08/06/19		280,000	4.0%						
		08/07/20		295,000	4.0%						
		08/08/21		305,000	4.0%	\$ 2,335,000	\$ 215,000	\$ 2,120,000			

	Date of		
	Final	Interest	Balance
	Maturity	Rate	Dec. 31, 2013
Green Acres Loan	2/18/2021	2.00%	\$ 182,081

Note 4: Long-Term_Debt (Cont'd)

Schedule of Annual Debt Service for Principal and Interest for the Next Five	
Years and Five Year Increments for Bonded Debt Issued and Outstanding	

General Capital:					
Calendar Year		Principal		Interest	 Total
2014	\$	325,000	\$	121,680	\$ 446,680
2015		340,000		108,680	448,680
2016		355,000		95,080	450,080
2017		370,000		80,880	450,880
2018		385,000		66,080	451,080
2019-2021		1,267,000		102,840	 1,369,840
	<u>.</u> \$	3,042,000	\$	575,240	\$ 3,617,240
Sewer Utility Capita	<u>al:</u>				
Calendar Year		Principal		Interest	 Total
2014	\$	225,000	\$	84,800	\$ 309,800
2015		235,000		75,800	310,800
2016		250,000		66,400	316,400
2017		260,000		56,400	316,400
2018		270,000		46,000	316,000
2019-2021		880,000	<u> </u>	71,400	 951,400
	<u>\$</u>	2,120,000	\$	400,800	\$ 2,520,800

Note 5: Pension Plans

Borough employees are enrolled in one of two cost sharing multiple-employer public employee retirement systems: the Public Employees' Retirement System (PERS) or the Police and Firemen's Retirement System (PFRS) of New Jersey; or the Defined Contribution Retirement Program (DCRP). The State of New Jersey sponsors and administers these two plans which cover substantially all Borough employees. Prudential Financial jointly administers the DCRP investments with the NJ Division of Pensions and Benefits. As a general rule, all full-time employees are eligible to join one of the two public employees' retirement systems. However, if an employee is ineligible to enroll in the PERS or the PFRS, the employee may be eligible to enroll in the DCRP.

Employees who are members of PERS and retire at a specified age according to the relevant tier category for that employee are entitled to a retirement benefit based upon a formula which takes "final average salary" during years of creditable service. Vesting occurs after 8 to 10 years of service. Enrolled PFRS members may retire at age 55 with a minimum of 10 years of service required for vesting. The DCRP provides eligible members with a tax- sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting is immediate upon enrollment for members of the DCRP.

Note 5: Pension Plans (Cont'd)

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems. The financial reports may be obtained by writing to the State of New Jersey, Department of Treasury, Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

The contribution policy is set by New Jersey State Statutes and, in most retirement systems, contributions are required by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. The employee contributions for PFRS are 10.00% of employees' annual compensation, as defined. For PERS, the contribution rate was 6.64% of base salary effective July 1, 2012 and increased to 6.78% effective July 1, 2013. Subsequent increases after October 1, 2011 are being phased in over 7 years effective on each July 1st to bring the total pension contribution rate to 7.5% of base salary as of July 1, 2018. Employers are required to contribute at an actuarially determined rate in both funds. The actuarially determined employer contribution includes funding for cost-of-living adjustments and noncontributory death benefits. Employee contributions are based on percentages of 5.50% for DCRP of employees' annual compensation, as defined. The DCRP was established July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 and expanded under the provisions of Chapter 89, P.L. 2008. Employee contributions for DCRP are matched by a 3% employer contribution.

Borough contributions to PFRS amounted to \$299,572, \$268,853 and \$336,035 for 2013, 2012, and 2011, respectively.

Borough contributions to PERS amounted to \$151,325, \$149,467, and \$138,143 for 2013, 2012, and 2011, respectively.

Note 6: Other Post-Employment Benefits

In addition to the pension benefits described in Note 5, the Borough provides other postemployment benefits to certain employees after retirement, substantially similar in nature to the health benefits provided to employees presently working

The Borough contributes to the State Health Benefits Program (SHBP), a cost-sharing, multipleemployer defined benefit post-employment healthcare plan administered by the State of New Jersey Division of Pensions and Benefits. SHBP was established in 1961 under <u>N.J.S.A.</u> 52:14-17.25 et seq. to provide health benefits to State employees, retirees, and their dependents.

The SHBP was extended to employees, retirees, and dependents of participating local public employers in 1964. Local employers must adopt a resolution to participate in the SHBP.

In accordance with the Borough's resolution, Borough employees are entitled to the following benefits:

Note 6: Other Post-Employment Benefits (cont'd)

Municipal and Police Employees:

Married Borough employees retiring at age 62 or older who have accumulated 15 years or more of uninterrupted service, or under age 62 with 25 years or more, are entitled to fifty percent of the premium for hospital and surgical health insurance family coverage to be paid by the Borough. Single employees retiring at age 62 or older who have accumulated 15 years or more of uninterrupted service, or under age 62 with 25 years or more, are entitled to one hundred percent of the premium for hospital and surgical insurance individual coverage to be paid by the Borough. All years of qualifying service must be with the Borough of Mendham.

Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. SHBP provides medical, prescription drugs, mental health/substance abuse, and Medicare Part B reimbursement to retirees and their covered dependents.

The State Health Benefits Commission is the executive body established by statute to be responsible for the operation of the SHBP. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for the SHBP. That report may be obtained by writing to:

State of New Jersey Division of Pensions and Benefits, P.O. Box 295, Trenton, NJ 08625-0295.

Participating employers are contractually required to contribute based on the amount of premiums attributable to their retirees. Post-retirement medical benefits under the plan have been funded on a pay-as-you-go basis since 1994. Prior to 1994, medical benefits were funded on an actuarial basis. Contributions to pay for the health premiums of participating retirees in the SHBP are billed to the Borough on a monthly basis. The Borough's portion of post-retirement benefits is funded on a pay-as-you-go basis from the Current Fund operating budget.

In the event an employee qualifying under these conditions is eligible for Medicare coverage with supplemental coverage, the total cost of which amounts to less than fifty percent of the cost of the premium for hospital and surgical health insurance family coverage, or less than the cost of the premiums for hospital and surgical insurance individual coverage presently supplied by the Borough to its employees, such employee will be required to enroll in the Medicare supplemental coverage program, the cost of which will be reimbursable by the Borough.

The Borough's portion of post-retirement benefits is funded on a pay-as-you-go basis from the Current Fund operating budget. During 2013 the Borough had eight retirees who met the eligibility requirements and recognized expenditures in the amount of \$50,704.

Note 7: Accrued Sick and Vacation Benefits

The Borough of Mendham does not permit its employees to accrue unused vacation and sick pay. However, the Borough does permit certain employees to accrue compensatory time off up to 60 hours for a lifetime total. This compensatory time is not eligible to be paid to the employee at separation of employment.

Note 8: Selected Tax Information

Property taxes are levied as of January 1 on property values assessed as of the previous calendar year. The tax levy is divided into two billings. The first billing is an estimate of the current year's levy based on the prior year's taxes. The second billing reflects adjustments to the current year's actual levy. The final tax bill is usually mailed on or before June 14th, along with the first half estimated tax bills for the subsequent year. The first half estimated taxes are divided into two due dates, February 1 and May 1. The final tax bills are also divided into two due dates, August 1 and November 1. A ten-day grace period is usually granted before the taxes are considered to be delinquent and the imposition of interest charges is made. A penalty may be assessed for any unpaid taxes in excess of \$10,000 at December 31 of the current year.

Unpaid taxes of the current year may be placed in lien at a tax sale held after December 10.

		2013		2012	2011	
Tax Rate	\$	1.957	\$	1.919	\$	1.909
Apportionment of Tax Rate						
Municipal		.430		.422		.423
County		.267		.263		.259
Local School		.767		.758		.746
Regional High School		.485		.467		.472
Municipal Open Space		.008		.009		.009
Assessed Valuations						
2013	\$1,28	2,175,833				
2012			\$1,28	9,110,375		
2011					\$1,291	,640,675

The Borough reassessed its property values effective during 2010.

Note 8: Selected Tax Information (cont'd)

Comparison of Tax Levies and Collections Currently

A study of this tabulation could indicate a possible trend in future tax levies. A decrease in the percentage of current collection could be an indication of a probable increase in future tax levies.

		Curre	ently	
Vee			Cash	Percentage of
Year	 Tax Levy		Collections	Collection
2013	\$ 25,151,774	\$	24,912,045	99.04%
2012	24,742,237		24,551,030	99.22%
2011	24,658,051		24,477,617	99.26%

Also, increases in future tax levies can also be warranted if revenue sources outside of those directly generated by the municipality, such as federal or state aid, should decline without corresponding decreases in budgeted expenditures.

Note 9: Risk Management

The Borough is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions; injuries to employees; and natural disasters. The Borough obtains property, general and automotive liability, and workers' compensation coverage through its participation in the joint insurance fund as described below.

The Borough of Mendham is currently a member of the Morris County Municipal Joint Insurance Fund (the "Fund"). The Fund provides its members with Liability, Property, Environmental, Public Officials and Employer Practices, and Workers' Compensation Insurance. The Fund is a risksharing public entity risk pool that is both an insured and self administered group of governmental entities established for the purpose of providing low-cost insurance coverage for their respective members in order to keep local property taxes at a minimum. Each member appoints an official to represent their respective entity for the purpose of creating a governing body from which officers for the Fund are elected.

As a member of the Fund, the Borough could be subject to supplemental assessments in the event of deficiencies. If the assets of the Fund were to be exhausted, members would become responsible for their respective shares of the Fund's liabilities. The Fund can declare and distribute dividends to members upon approval of the State of New Jersey Department of Banking and Insurance. These distributions are divided amongst the members in the same ratio as their individual assessment relates to the total assessment of the membership body.

Note 9: Risk Management (Cont'd)

Financial statements for the year ended December 31, 2013 are not available as of the date of this report. Selected, summarized financial information for the Fund at December 31, 2012 is as follows:

	Μι	orris County inicipal Joint surance Fund
Total Assets	\$	23,194,903
Net Position	\$	9,573,823
Total Revenue	\$	14,823,626
Total Expenses	\$	17,170,545
Change in Net Position	\$	(2,346,919)
Member Dividends	\$	-0-

Financial statements for the Fund are available at the offices of the Fund's Executive Director:

Morris County Municipal Joint Insurance Fund PERMA Risk Management Services 9 Campus Drive, Suite 16 Parsippany, NJ 07054 (201) 881-7632

New Jersey Unemployment Compensation Insurance

The Borough has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the Borough is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The Borough is billed quarterly for amounts due to the State. The following is a summary of Borough contributions, employee contributions, interest earned, reimbursements to the State for benefits paid and the ending balance of the Borough's expendable trust fund for the current and previous two years.

Fiscal Year	Borough Contributions		nployee tributions	Interest Earned		Amount Reimbursed		Ending Balance	
2013	\$ 4,000	\$	4,040	\$	39	\$	9,901	\$	24,547
2012	3,500		3,945		67		21,688		26,369
2011	3,000		3,892		186		701		40,545

BOROUGH OF MENDHAM NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2013 (Continued)

Note 10: Fund Balances Appropriated

Fund balances at December 31, 2013, which were appropriated and included as anticipated revenue for the year ending December 31, 2014 are not known as of the date of this report.

Note 11: Fixed Assets (Unaudited)

The following schedule is a summarization of general fixed assets for the year ended December 31, 2013:

	Balance Dec. 31, 2012		Ado	litions	De	Balance ec. 31, 2013
Land Buildings and Building Improvements Machinery and Equipment	\$	1,767,500 3,535,152 2,793,347			\$	1,767,500 3,535,152 2,793,347
	\$	8,095,999		-0-	\$	8,095,999

Note 12: <u>Commitments and Contingencies</u>

Claims and Other Legal Proceedings

The Borough is periodically involved in lawsuits arising in the normal course of business, including claims for property damage, personnel litigation, personal injury, disputes over contract awards and property tax assessment appeals. The Borough is involved in property tax assessment appeals which are pending at the Tax Court of New Jersey. The Borough has established a reserve for litigation at December 31, 2013 in the amount of \$380,000. In the opinion of management, the ultimate outcome of these lawsuits will not have a material adverse effect on the Borough's financial position as of December 31, 2013.

Amounts received or receivable from grantors, principally the federal and state governments are subject to regulatory requirements and adjustments by the agencies. Any disallowed claims, including amounts previously recognized by the Borough as revenue would constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantors cannot be determined at this time, although Borough officials expect such amounts, if any, to be immaterial.

The Borough has received approval by the New Jersey Department of Environmental Protection for the closure of the Borough's sanitary landfill. The landfill has not received municipal waste for several years. The Borough has set aside \$1,177 in the Other Trust Funds. Ultimate costs of the closure of the landfill will likely exceed the funds held; however no estimate can be made at this time, it is expected that this project will be funded by a capital ordinance when the Borough proceeds with the project.

Note 13: Sale of Water Utility Assets

During 1993, the Borough sold the fixed assets of the Water Utility to New Jersey American Water Company, Inc. (the "Company"). The Company operates the water system as a private water company. The Borough liquidated the assets of the Water Utility and dissolved the Fund in 1998. The assets of the water utility were divided between the current fund and the sewer utility operating fund. The Current Fund has a reserve for escrow deposits-sale of water utility assets of \$176,421 on its balance sheet at December 31, 2013.

Note 14: Other Reserves

Reserves on the balance sheet of the Current Fund at December 31, 2013, consisted of the following:

Litigation	\$ 380,000
Unappropriated Reserves	68,773
Master Plan	24,706
Sale of Municipal Assets	382,757
Revaluation	11,319
Pending Tax Appeals	256,979
Escrow Deposits - Sale of Water Utility Assets	 176,421
	\$ 1,300,955

Note 15: Economic Dependency

The Borough receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, may have an effect on the Borough's programs and activities.

Note 16: Open Space Trust Fund

The Borough created an Open Space Trust Fund with a tax levy of \$.02 per \$100 of assessed valuation in 1999. The funds collected are used to acquire and maintain open space, historical preservation and farm land property in the Borough. The balance in the Open Space Trust Fund at December 31, 2013 was \$616,477.

COMBINING AND INDIVIDUAL FUND AND ACCOUNT GROUP STATEMENTS AND SCHEDULES

The combining and individual fund and account group statements and schedules present more detailed information for the individual funds in a format that segregates information by fund type.

BOROUGH OF MENDHAM COUNTY OF MORRIS 2013 CURRENT FUND

The current fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

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MENDHAM BOROUGH CURRENT FUND COMPARATIVE BALANCE SHEET

	December 31,				
		2013	· · · ·	2012	
ASSETS					
Cash and Cash Equivalents	\$	4,811,495	\$	4,658,295	
Change Fund	+	230	÷	230	
ů –		4,811,725		4,658,525	
Due from State of New Jersey:					
Veterans and Senior Citizens Deductions		16,623		13,873	
		4,828,348		4,672,398	
Receivables and Other Assets with Full Reserves:					
Delinquent Property Taxes Receivable		176,378		135,128	
Tax Title Liens Receivable		6,809		2,333	
Property Acquired for Taxes - Assessed Valuation		2,900		2,900	
Revenue Accounts Receivable		2,048		2,405	
Interfunds Receivable				17,575	
Total Receivables and Other Assets with Full Reserves		188,135	<u> </u>	160,341	
Deferred Charges:					
Special Emergency Authorization		13,500		27,000	
TOTAL ASSETS	\$	5,029,983	\$	4,859,739	
LIABILITIES, RESERVES AND FUND BALANCE					
Appropriation Reserves:					
Encumbered	\$	73,533	\$	107,577	
Unencumbered	<u> </u>	604,631		568,208	
Total Appropriation Reserves		678,164		675,785	
Prepaid Taxes		131,280		215,888	
Accounts Payable - Vendors		139,223		139,223	
Other Liabilities Interfund Payable		8,354 279,218		16,974 39,000	
Other Reserves		1,300,956		1,335,595	
		2,537,196		2,422,465	
Reserve for Receivables and Other Assets		188,135		160,341	
Fund Balance		2,304,652		2,276,933	
				· · · · · · · · · · · · · · · · · · ·	
TOTAL LIABILITIES, RESERVES AND FUND BALANCE	\$	5,029,983	\$	4,859,739	

MENDHAM BOROUGH CURRENT FUND

COMPARATIVE STATEMENT OF OPERATIONS AND CHANGE IN FUND BALANCE

	Year Ended December 31,					
Revenue and Other Income Realized	2013			2012		
Fund Balance Utilized	\$	1,206,487	\$	1,206,487		
Miscellaneous Revenue Anticipated	Ŧ	852,044	Ŧ	860,841		
Receipts from:		,-		,		
Delinquent Taxes		134,803		132,788		
Current Taxes		24,912,045		24,551,030		
Nonbudget Revenue		413,350		414,249		
Other Credits to Income:				•		
Unexpended Balance of Appropriation Reserves		353,246		201,610		
Other Credits		29,418		708		
Total Income	·	27,901,393		27,367,713		
Expenditures						
Budget Appropriations - Municipal Purposes		6,814,520		6,810,537		
County Taxes		3,420,007		3,374,677		
Local School District Taxes		9,821,492		9,771,098		
Regional School Taxes		6,222,355		6,016,182		
Municipal Open Space Tax		109,594		109,594		
Other Debits	<u> </u>	279,218		40,053		
Total Expenditures	<u> </u>	26,667,187		26,122,141		
Excess in Revenue		1,234,206		1,245,572		
Fund Balance						
Balance January 1		2,276,933		2,237,848		
		3,511,139		3,483,420		
Decreased by:						
Utilized as Anticipated Revenue		1,206,487		1,206,487		
Balance December 31	\$	2,304,652	\$	2,276,933		

MENDHAM BOROUGH CURRENT FUND STATEMENT OF REVENUE YEAR ENDED DECEMBER 31, 2013

	 Budget	Added by NJSA 40A:4-87	 Realized		Excess or Deficit *	
Fund Balance Anticipated	\$ 1,206,487	 	\$ 1,206,487	<u></u>	<u> </u>	
Miscellaneous Revenue: Licenses:						
Alcoholic Beverages	6,300		6,300			
Interest and Costs on Taxes	45,000		41,872	\$	3,128	*
Interest on Investments and Deposits	15.000		10,970	Ψ	4,030	
Energy Receipts Tax	501,147		501,147		1,000	
Uniform Construction Code Fees	94,498		162,571		68,073	
Public and Private Revenue					,	
Offset with Appropriations:						
Clean Communities Program	8,458	\$ 1,473	9,931			
Body Armor Fund	1,463		1,756		293	
Drunk Driving Enforcement Fund	2,322		1,233		1,089	*
Reserve for Sale of Municipal Assets	37,500		37,500			
Fletcher Trust Fund	37,500		37,500			
Reserve to Pay Debt Service	15,000		15,000			
Other Trust Fund - Open Space Trust	 26,265	 	 26,265			
Total Miscellaneous Revenue	790,453	1,473	852,044		60,118	
Receipts from Delinquent Taxes	100,000		134,803		34,803	
Amount to be Dailand by Taxas for Support						
Amount to be Raised by Taxes for Support of Municipal Budget	5,525,802		6 049 090		500 400	
of Municipal Budget	 5,525,602	 	 6,048,282		522,480	
Budget Totals	7,622,742	1,473	8,241,616	\$	617,401	
Nonbudget Revenue	 	 	 413,350			
	\$ 7,622,742	\$ 1,473	\$ 8,654,965			

Allocation of Current Tax Collections: Collection of Current Taxes Allocated to:	\$ 24,912,045
School, County, and Open Space Taxes	 19,573,448 5,338,597
Add: Appropriation "Reserve for Uncollected Taxes"	 709,685
Realized for Support of Municipal Budget	\$ 6,048,282
Analysis of Delinquent Tax Collections	
Delinquent Taxes	\$ 134,803
	\$ 134,803
Analysis of Nonbudget Revenue	
Revenue Accounts Receivable:	
Fees and Permits	\$ 97,560
Municipal Court Fines and Costs	31,176
Rents on Borough-Owned Properties Cable Television Franchise Fees	17,640
High School Resource Officer reimbursement	43,838
FEMA Beimbursement	38,985 158,381
State of New Jersey-Vet and Senior Citizen 2% Admin Fee	838
Other Miscellaneous Income	23,800
Tax Collector Miscellaneous	 1,131
	\$ 413,350

		Appropriations			Expended By		
			Budget After Modification	Paid or Charged	Reserved	Balance Cancelled	
Operations Within "Caps":							
General Government:							
General Administration:							
Salaries and Wages	\$ 242	,500 \$	242,500	\$ 237,958	\$ 4,542		
Other Expenses	-	,500 \$,025	48,025	· ·	5 4,542 9,272		
Mayor and Council:	40	,025	40,025	38,753	9,272		
Salaries and Wages	00	,593	22,593	21,500	1,093		
Other Expenses					4,631		
Municipal Clerk:	29	,500	29,500	24,869	4,001		
Salaries and Wages	70	,276	70,276	69,770	506		
Financial Administration:	70	,270	10,210	09,770	500		
Salaries and Wages	70	,442	79,442	78,865	577		
Other Expenses		, 44 2 ,515	21,515	7,338	14,177		
Annual Audit		,000	37,000	10,000	27,000		
Computerized Data Processing		,000	17,000	15,553	1,447		
Tax Assessment Administration:	17	,000	17,000	10,000	1,447		
Salaries and Wages	FO	,534	50,534	50,100	434		
÷					434 878		
Other Expenses Revenue Administration (Tax Collection):	11	,350	11,350	10,472	0/0		
Salaries and Wages	04	,519	01 510	31,465	54		
•			31,519	-	54 774		
Other Expenses	6	,040	6,040	5,266	//4		
Legal Services and Costs:	70	000	70.000	07.000	E 001		
Other Expenses	73	,000	73,000	67,939	5,061		
Engineering Services and Costs:		447	47 447	17 100	000		
Salaries and Wages		,417	17,417	17,109	308		
Other Expenses	76	,400	76,400	44,684	31,716		
Historic Preservation:	•	000	F 000	700	4 470		
Other Expenses	8	,200	5,200	730	4,470		
Public Buildings and Grounds:		404	114 401	400.040	6.000		
Salaries and Wages		,431 700	114,431	108,349	6,082		
Other Expenses	52	,700	52,700	52,010	690		

	Appro	ded Bv	Un- expended		
		Budget After	Paid or		Balance
	Budget	Modification	Charged	Reserved	Cancelled
Operations Within "CAPS" (Cont'd):	<u></u>				
General Government (continued):					
Municipal Land Use Law(N.J.S.A.40:55D-1):					
Planning Board:					
Other Expenses	\$ 35,990	\$ 35,990	\$ 10,077	\$ 25,913	
Board of Adjustment:	,	•	• • • • • • • •	•,- •	
Other Expenses	11,285	11,285	1,968	9,317	
Insurance:		,	.,	-,	
Employee Group Health	619,000	619,000	601,254	17,746	
Unemployment Compensation Insurance	3.000	3,000	3.000	,	
General Liability Insurance	41,960	41,960	41,722	238	
Workmen's Compensation Insurance	73,989	73,989	73,989		
Public Safety:		,	,		
Police:					
Salaries and Wages	1,348,155	1,335,155	1,298,644	36,511	
Other Expenses	99.000	111,000	109,327	1,673	
Contractual Radio Dispatch	112,916	112,916	112,916	.,	
Emergency Management Services	10,500	10,500	10.078	422	
Aid to Volunteer Fire Company	94,500	94,500	87,693	6,807	
Aid to Volunteer Ambulance Company	40,000	40,000	29,912	10,088	
Fire:		,	,	,	
Salaries and Wages	20.232	20,232	16.849	3.383	
Other Expenses	109,800	109,800	98,696	11,104	
Municipal Prosecutor:	,		1	.,	
Other Expenses - Fees	14,000	14,000	14,000		
Municipal Court:					
Salaries and Wages	92,143	92,143	63,900	28,243	
Other Expenses	55,000	55,000	40,492	14,508	
Public Defender - Other Expenses	2,000	2,000	2,000	.,	
Streets and Roads:	,	,	_,		
Road Repairs and Maintenance:					
Salaries and Wages	427,785	423,785	334,994	88,791	
Other Expenses	156,265	156,265	121,432	34,833	
	·				

	(Continued)					
	Appro	Appropriations		Expended By		
	Budget	Budget After Modification	Paid or Charged	Reserved	expended Balance Cancelled	
Operations Within "CAPS" (Cont'd):	<u>Pudgot</u>		Chargoa	110001100		
Streets and Roads (Cont'd):						
Shade Trees:						
Other Expenses	\$ 11,000	\$ 12,600	\$ 11,951	\$ 649		
Kelley Act - Mendham Commons	7,000	7,000	2,223	4,777		
Landfill/Solid Waste Disposal Costs:	-,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,	.,		
Salaries and Wages	10,439	10,439	9,734	705		
Other Expenses	244,994	244,994	199,192	45,802		
Other Expenses - Monitor Well Testing	3,300	3,300	2,952	348		
Health and Welfare:		,	,			
Board of Health:						
Salaries and Wages	3,814	3,814	3,800	14		
Other Expenses - Miscellaneous	48,685	48,685	48,244	441		
Visiting Nurse	5,525	5,525	5,525			
Environmental Commission:						
Other Expenses	2,280	2,280		2,280		
Animal Control:						
Other Expenses	16,000	16,000	8,540	7,460		
Contributions to Social Service Agency:						
MASH Van	23,153	23,153	20,538	2,615		
Recreation and Education:						
Recreation:						
Salaries and Wages	18,400	18,400	17,500	900		
Other Expenses	33,950	33,350	31,769	1,581		
Parks and Playgrounds:						
Salaries and Wages	30,537	30,537	27,055	3,482		
Other Expenses	23,000	28,000	26,961	1,039		
Construction Code Official:						
Salaries and Wages	97,269	97,269	92,162	5,107		
Other Expenses	7,175	7,175	4,228	2,947		

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Appro	priations	Expen	Expended By		
Budget	Budget After Modification	Paid or Charged	Reserved	expended Balance Cancelled	
\$ 100,000	\$ 100,000			\$ 100,000	
191,000	193,000	\$ 161,135	\$ 31,865		
5,254,483	5,254,483	4,639,182	515,301	100,000	
2,000	2,000	466	1,534	·····	
5 050 400	5 050 400	4 000 040	540.005	100.000	
5,256,483	5,256,483	4,639,648	516,835	100,000	
2,777,486	2,760,486	2,479,754	180.732	100,000	
2,478,997	2,495,997	2,159,894	336,103		
151,325	151,325	151,325			
215,000	215,000	190,169	24,831		
299,572	299,572	299,572			
665,897	665,897	641,066	24,831		
5,922,380	5,922,380	5,280,714	541,666	100,000	
	Budget \$ 100,000 191,000 5,254,483 2,000 5,256,483 2,777,486 2,478,997 151,325 215,000 299,572 665,897	Budget Modification \$ 100,000 \$ 100,000 191,000 193,000 5,254,483 5,254,483 2,000 2,000 5,256,483 5,256,483 2,777,486 2,760,486 2,478,997 2,495,997 151,325 151,325 215,000 215,000 299,572 299,572 665,897 665,897	BudgetBudget After ModificationPaid or Charged $\$$ 100,000 $\$$ 100,000191,000193,000 $\$$ 161,1355,254,4835,254,4834,639,1822,0002,0004665,256,4835,256,4834,639,6482,777,4862,760,4862,479,7542,478,9972,495,9972,159,894151,325151,325151,325215,000215,000190,169299,572299,572299,572665,897665,897641,066	BudgetBudget After ModificationPaid or ChargedReserved $\$$ 100,000 191,000 $\$$ 100,000 193,000 $\$$ 161,135 $\$$ 31,865 $5,254,483$ $5,254,483$ $4,639,182$ $515,301$ $2,000$ $2,000$ 466 $1,534$ $5,256,483$ $5,256,483$ $4,639,648$ $516,835$ $2,777,486$ $2,760,486$ $2,479,754$ $180,732$ $2,478,997$ $2,495,997$ $2,159,894$ $336,103$ $151,325$ $151,325$ $151,325$ $299,572$ $299,572$ $299,572$ $299,572$ $299,572$ $24,831$ $665,897$ $665,897$ $641,066$ $24,831$	

	(Continue	,u)			Un-	
	Appro	Appropriations		Expended By		
	Budget	Budget After Modification	Paid or Charged	Reserved	expended Balance Cancelled	
Operations Excluded from "CAPS"						
Aid to Library	\$ 200,900	\$ 200,900	\$ 200,900			
Length of Service Award Program	50,000	50,000		\$ 50,000		
Public and Private Programs Offset by Revenue:						
Clean Communities (N.J.S.A. 40A:4-87 +\$1,473)	8,458	9,931	170	9,761		
Body Armor Fund	1,463	1,463		1,463		
Drunk Driving Enforcement Fund	2,322	2,322	581	1,741		
Total Operations Excluded from "CAPS"	263,143	264,616	201,651	62,965		
Detail:						
Other Expenses	263,143	264,616	201,651	62,965		
Capital Improvements-Excluded from "CAPS" :						
Reserve for Improvements	133,000	133,000	133,000			
Total Capital Improvements Excluded		,			······	
from "CAPS"	133,000	133,000	133,000			
Municipal Debt Service Excluded from "CAPS":						
Payment of Bond Principal	310,000	310,000	310,000			
Payment of Bond Anticipation Notes	107,022	107,022	107,022			
Interest on Bonds	134,080	134,080	134,080			
Interest on Notes	3,667	3,667	3,657		\$ 10	
Green Trust Loan Program - Principal and Interest	26,265	26,265	26,265		Ψ IO	
		,,,,,,,_,,,,,,,,,,,,,,,	<u>, , , , , , , , , , , , , , , , , , , </u>		,	
Total Municipal Debt Service Excluded						
from "CAPS"	581,034	581,034	581,024		10	

	Appro	priations	Expen	Un- expended	
	Budget	Budget After Modification	Paid or Charged	Reserved	Balance Cancelled
Deferred Charges - Municipal - Special Emergency Authorization	\$ 13,500	\$ 13,500	\$ 13,500		
Total Deferred Charges-Municipal- Excluded from "CAPS"	13,500	13,500	13,500	,	
Total General Appropriations Excluded from "CAPS"	990,677	992,150	929,175	\$ 62,965	\$ 10
Subtotal General Appropriations	6,913,057	6,914,530	6,209,889	604,631	100,010
Reserve for Uncollected Taxes	709,685	709,685	709,685		
Total General Appropriations	\$ 7,622,742	\$ 7,624,215	\$ 6,919,574	\$ 604,631	\$ 100,010

	Analysis of Budget After Modification	Analysis of Paid or Charged
Cash Disbursed Reserve for Uncollected Taxes Deferred Charges Outstanding Encumbrances Adopted Budget Adopted by NJSA 40A:4-87	\$ 7,622,742 1,473	\$ 6,362,478 709,685 13,500 73,533
Less: Appropriation Refunds	7,624,215 \$ 7,624,215	\$ 7,159,196 239,622 6,919,574

<u>MENDHAM BOROUGH</u> <u>CURRENT FUND</u> <u>SCHEDULE OF TAXES RECEIVABLE AND ANALYSIS OF PROPERTY TAX LEVY</u>

Year	Balance 31, 2012	2013 Levy	Added Taxes		Colle 2012	ctior	is 2013	 Over- payments Applied	Ve an C	ate of NJ eterans' d Senior itizens' ductions	 Cancelled	Trans- ferred to Tax Title Liens	Balance 5. 31, 2013
2012 2013	\$ 135,128	\$ 25,151,774 \$ 25,151,774	\$ 2,702	<u>\$</u> \$	215,888 215,888	\$	134,794 24,651,493 24,786,287	\$ 9	\$	44,664	\$ 60,693	\$ 3,027 2,658 5,685	\$ 176,378 176,378

<u>Analysis of 2013 Property Tax Levy</u> Tax Yield:		
General Purpose Tax	\$ 25,047,411	
Business Personal Property Taxes	44,770	
Added and Omitted Taxes	59.593	
		\$ 25,151,774
Tax Levy:		
Regional High School Taxes	6,222,355	
Local School District Taxes	9,821,492	
		\$ 16,043,847
County Taxes	3,412,246	, , , , , , , , , , , , , , , , , , , ,
Due County for Added and Omitted Taxes	7,761	
		3,420,007
Municipal Open Space Tax		109,594
		19,573,448
Local Tax for Municipal Purposes Levied	5,525,802	
Add: Additional Tax Levied	52.524	
		5,578,326
		\$ 25,151,774

MENDHAM BOROUGH CURRENT FUND SCHEDULE OF 2012 APPROPRIATION RESERVES YEAR ENDED DECEMBER 31, 2013

		alance . 31, 2012	At	Balance fter Modi- fication		Paid or Charged	Balance Lapsed	
General Administration:		. 01, 2012				Onarged		Lapsed
Salaries and Wages	\$	4,345	\$	1,845	\$	61	\$	1,784
Other Expenses	•	5,722	Ŧ	8,222		7 797	•	425
Mayor and Council:		-,		-,				
Salaries and Wages		758		758				758
Other Expenses		10,990		10,990				10,990
Municipal Clerk:		10,000		10,000				10,000
Other Expenses		497		497				497
Annual Audit		26,900		26,900		20.000		6,900
Computerized Data Processing		852		20,300		745		107
Financial Administration:		002		002		745		107
		568		568				500
Salaries and Wages						0.070		568
Other Expenses		17,457		17,457		6,270		11,187
Assessment of Taxes:		407		407				
Salaries and Wages		427		427				427
Other Expenses		2,881		2,881		319		2,562
Collection of Taxes:								
Salaries and Wages		53		53				53
Other Expenses		1,581		1,581		143		1,438
Legal Services and Costs		13,849		13,849		10,882		2,967
Engineering Services and Costs:								
Other Expenses		25,904		13,904		3,012		10,892
Historic Preservation:								
Other Expenses		6,967		6,967		1,343		5,624
Public Buildings and Grounds:								
Salaries and Wages		8,363		8,363				8,363
Other Expenses		12,429		12,429		1,841		10,588
Municipal Land Use Law (N.J.S.A. 40:55D-):	-				r.		-
Planning Board:								
Other Expenses		22,600		11,600		1,466		10,134
Board of Adjustment:								
Other Expenses		14,618		14,618		413		14,205
Insurance:		,						. 1,200
Group Insurance Plan for Employees		16,957		16,957				16,957
Aid to Volunteer Ambulance Company		11,717		11,717		11,631		86
Aid to Volunteer Fire Company		22,910		22,910		22,910		00
Fire:		22,010		22,010		22,010		
Salaries and Wages		3,400		3,400		647		2,753
Other Expenses		15,169		15,169		11,308		3,861
Police:		15,105		13,103		11,000		5,001
		65 110		16 110		1 1 4 2		49.075
Salaries and Wages		65,118		45,118		1,143		43,975
Other Expenses		35,205		35,205		25,773		9,432
Municipal Court:		0.040		0.040				0.040
Salaries and Wages		3,012		3,012				3,012
Other Expenses		3,266		3,266				3,266
Office of Emergency Management:								
Other Expenses		500		500				500
Municipal Prosecutor		3,500		3,500				3,500
Roads Repairs and Maintenance:								
Salaries and Wages		34,335		34,335		5,985		28,350
Other Expenses		56,699		56,699		34,286		22,413
Board of Health:								
0-1-2 114/		18		18				18
Salaries and Wages		10						10

BOROUGH OF MENDHAM CURRENT FUND SCHEDULE OF 2012 APPROPRIATION RESERVES YEAR ENDED DECEMBER 31, 2013 (Continued)

		Balance 5. 31, 2012	,	Balance After Modi- fication	Paid or Charged	Balance Lapsed
Kelley Act - Mendham Commons	\$	4,557	\$	4,557	\$ 3,317	\$ 1,240
Animal Control:		-				
Other Expenses		1,980		1,980	350	1,630
Landfill/Solid Waste Disposal:						
Salaries and Wages		2,258		2,258	644	1,614
Other Expenses		37,050		90,050	82,552	7,498
Other Expenses - Monitor Well Testing		694		694	600	94
Environmental Commission:						
Other Expenses		2,362		2,362	82	2,280
Services of Visiting Nurses - Contractual		159		159		159
Parks and Playgrounds:						
Salaries and Wages		18,495		18,495		18,495
Other Expenses		1,547		1,547	176	1,371
Contributions to Social Services Agency:						
MASH Van		5,624		5,624	3,089	2,535
Recreation:						
Salaries and Wages		1,128		1,128		1,128
Other Expenses		3,420		3,420	91	3,329
Shade Tree:						
Other Expenses		3,769		3,769	97	3,672
State Uniform Construction Code:						
Salaries and Wages		3,958		3,958	516	3,442
Other Expenses		5,204		5,204	325	4,879
Utilities		56,566		46,566	17,243	29,323
Contingent		578		578	86	492
Contribution to:		_				
Public Employees Retirement System		8		8	-3,742	3,750
Social Security System (O.A.S.I.)		16,213		16,213	222	15,991
Length of Service Award Program		49,450		49,450	43,400	6,050
Public and Private Programs Offset by Rev	enue:					
Drunk Driving Enforcement Fund		1,249		1,249	1,249	
Clean Communities Grant		8,082		8,082	2,730	5,352
Body Armor Fund	<u> </u>	1,522		1,522	 1,522	
	\$	675,785	\$	675,785	\$ 322,539	\$ 353,246
Analysis of Beginning Balance/Paid or Char	ged:					
Unencumbered	\$	568,208				
Encumbered		107,577				
Expenditures					\$ 329,560	
Refunds					 -7,021	
	\$	675,785			\$ 322,539	

BOROUGH OF MENDHAM COUNTY OF MORRIS 2013 GENERAL CAPITAL FUND

The general capital fund is used to account for the acquisition of capital facilities, other than those acquired in the current, utility operating, or utility capital funds

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BOROUGH OF MENDHAM GENERAL CAPITAL FUND COMPARATIVE BALANCE SHEET

	Dece	ember 3	1,
	 2013		2012
ASSETS			
Cash and Cash Equivalents	\$ 1,235,653	\$	1,075,830
State Grants Receivable			96,759
Due from Current Fund	199,846		
Other Receivables			75,000
Deferred Charges to Future Taxation:			
Funded	3,224,081		3,556,370
Unfunded	 1,998,245		2,105,267
TOTAL ASSETS	\$ 6,657,825	\$	6,909,226

LIABLILITIES, RESERVES AND FUND BALANCE

Serial Bonds Payable	\$ 3,042,000	\$ 3,352,000
Bond Anticipation Notes Payable	1,653,370	572,956
Green Acres Loan Payable	182,081	204,370
Improvement Authorizations:		
Funded	353,060	928,872
Unfunded	854,071	1,523,038
Due to Current Fund		172
Reserve For:		
Purchase of Fire Truck	70,000	
Payment of Debt Service	57,981	72,981
Improvements	379,077	200,077
Capital Improvement Fund	54,511	54,511
Fund Balance	 11,674	 249
TOTAL LIABILITIES, RESERVES AND FUND BALANCE	\$ 6,657,825	\$ 6,909,226

BOROUGH OF MENDHAM GENERAL CAPITAL FUND ANALYSIS OF CASH

	Balance/		Receipts		Disburse	ements	Tran	Balance/		
	(Deficit)	Budget	Bond		Improvement				(Deficit)	
	Dec. 31,	Appro-	Anticipation	Miscel-	Authori-	Miscel-			Dec. 31,	
	2012	priation	Notes	laneous	zations	laneous	From	<u> </u>	2013	
Fund Balance	\$ 249			\$ 11,425					\$ 11,674	
Capital Improvement Fund	54,511								54,511	
Due To/(From) Current Fund	172			1,907.79		\$ 1,925.85	\$ 200,000		(199,846)	
Due Other Trust Fund				20,000			20,000			
State Grant Receivable	(96,759)			96,759						
Other Receivables	(75,000)			75,000						
Reserve for Purchase of Fire Truck				70,000					70,000	
Reserve to Pay Debt Service	72,981					15,000			57,981	
Reserve for Improvements	200,077	\$ 133,000					154,000	\$ 200,000	379,077	
Improvement Authorizations:										
No. Improvement Description										
4-02/	_									
9-02 Various Improvements	(8,471)								(8,471)	
17-04 Various Improvements	(53,569)								(53,569)	
06-06 Various Improvements	52,767				\$ 52,386				381	
05-10 Various Improvements	851								851	
03-11 Various Improvements	48,008				19,226				28,782	
3-12 Various Improvements	141,822				17,418				124,404	
9-12 Various Facility Improvement	s 11,000				11,000					
10-12 Road Improvements	14,541				3,311			875	12,105	
11-12 Road Improvements	242,320			4,180	222,822		875		22,803	
13-12 Various Improvements	470,330		\$ 1,187,436		1,086,911				570,855	
08-13 Various Improvements					9,885		·	174,000	164,115	
	<u>\$ 1,075,830</u>	<u>\$ 133,000</u>	\$ 1,187,436	\$ 279,272	\$ 1,422,959	\$ 16,926	\$ 374,875	\$ 374,875	<u>\$ 1,235,653</u>	

BOROUGH OF MENDHAM GENERAL CAPITAL FUND SCHEDULE OF DEFERRED CHARGES TO FUTURE TAXATION-UNFUNDED

									An	alysis	s of Balanc	e at	
									D	lecem	ber 31, 20	13	
Ord.			Balance		lotes Paid By Budget		Balance						nexpended provement Authori-
No.	Improvement Description	D	ec. 31, 2012	_Ap	propriation	D	ec. 31, 2013	p	ation Notes	_Ex	penditures		zations
4-02/													
9-02	Various Improvements	\$	57,641			\$	57,641			\$	8,471	\$	49,170
17-04	Various Improvements		70,000				70,000				53,569		16,431
06-06	Various Improvements		154,330	\$	38,585		115,745	\$	115,745				
21-07	Acquisition of Land		362,626		60,437		302,189		302,189				
8-09	Paving Various Roads		56,000		8,000		48,000		48,000				
13-12	Various Improvements		1,404,670				1,404,670		1,187,436				217,234
		\$	2,105,267	\$	107,022	\$	1,998,245	\$	1,653,370	\$	62,040	\$	282,835

Improvement Authorizations Unfunded		\$ 854,071
Less: Unexpended Proceeds of Bond Anticipation Notes Issued:		
Ord. No. 6-06	\$ 381	
Ord. No. 13-12	 570,855	
		 571,236
		\$ 282,835

BOROUGH OF MENDHAM GENERAL CAPITAL FUND SCHEDULE OF IMPROVEMENT AUTHORIZATIONS

Ord,		0	rdinance		Balance D)ec.	31 2012	 2013 horizations Other Financing		Paid or		Balance D	ec. 3	1, 2013
No.	Improvement Description	Date	Amount	_	Funded		Unfunded	 Sources	 Transfers	Charged	_	Funded		Unfunded
4-02/ 9-02	Various Improvements Firefighter Equipment	06/12/02 8/19/02	\$ 826,960 150,000			\$	49,170						\$	49,170
17-04	Various Improvements	09/07/04	171,500				16,431							16,431
06-06	Various Improvements	06/05/06	310,000				52,767			\$ 52,386				381
07-06	Various Improvements	06/05/06	102,000											
09-08/	Various													
14-08	Improvements	06/02/08	240,000											
01-10	Paving Various Roads	02/01/10	14,651											
05-10	Various Improvements	05/17/10	527,500	\$	851						\$	851		
03-11	Various Improvements	06/06/11	277,325		48,008					19,226		28,782		
3-12	Various Improvements	05/21/12	180,000		141,822					17,418		124,404		
9-12	Various Facility Improvements	10/01/12	11,000		11,000					11,000				
10-12	Road Improvements	10/01/12	26,000		14,541				\$ 875	3,311		12,105		
11-12	Road Improvements	10/15/12	250,000		242,320				(875)	218,642		22,803		
13-12	Various Improvements	11/19/12	1,875,000		470,330		1,404,670			1,086,911				788,089
08-13	Various Improvements	06/03/13	174,000	_				\$ 174,000	 	9,885		164,115		
				\$	928,872	\$	1,523,038	\$ 174,000	\$ 	<u>\$ 1,418,779</u>	\$	353,060	\$	854,071
					Reserve for Open Spac	•		\$ 154,000 20,000 174,000						

BOROUGH OF MENDHAM GENERAL CAPITAL FUND SCHEDULE OF GREEN ACRES LOAN PAYABLE

Balance December 31, 2012	\$ 204,370
Less: Principal matured	 22,289
Balance December 31, 2013	\$ 182,081

Schedule of Principal and Interest Payments Outstanding Green Acres Trust Loan:

Due	 Principal	 Interest	Loan Balance			
			\$	182,081		
2/18/2014	\$ 11,312	\$ 1,821		170,769		
8/18/2014	11,425	1,708		159,345		
2/18/2015	11,539	1,593		147,806		
8/18/2015	11,654	1,478		136,151		
2/18/2016	11,771	1,362		124,381		
8/18/2016	11,889	1,244		112,492		
2/18/2017	12,007	1,125		100,485		
8/18/2017	12,128	1,005		88,357		
2/18/2018	12,249	884		76,108		
8/18/2018	12,371	761		63,737		
2/18/2019	12,495	637		51,242		
8/18/2019	12,620	512		38,622		
2/18/2020	12,746	386		25,876		
8/18/2020	12,874	259		13,002		
2/18/2021	 13,002	130				
	\$ 182,081	\$ 41,169				

BOROUGH OF MENDHAM GENERAL CAPITAL FUND SCHEDULE OF BOND ANTICIPATION NOTES PAYABLE

				Date of						
Ord. No.	Improvement Description	Original Amount Issued	Issue of Original Note	issue	Maturity	Interest Rate	Balance 5. 31, 2012	Issued	 Matured	Balance c. 31, 2013
6-06	Various Improvements	\$ 295,000	07/21/06	07/13/12 07/12/13	07/12/13 07/11/14	0.64% 1.25%	\$ 154,330	\$ 115,745	\$ 154,330	\$ 115,745
21-07	Acquisition of Land	497,000	07/18/08	07/13/12 07/12/13	07/12/13 07/11/14	0.64% 1.25%	362,626	302,189	362,626	302,189
8-09	Paving Various Roads	76,000	07/16/09	07/13/12 07/12/13	07/12/13 07/11/14	0.64% 1.25%	56,000	48,000	56,000	48,000
13-12	Various Improvements	1,187,436	07/11/13	07/11/13	07/11/14	1.25%	\$ 572,956	1,187,436 \$ 1,653,370	\$ 572,956	\$ 1,187,436 1,653,370
		Renewals New Issues Funded by B	udget Appro	priation				\$ 465,934 1,187,436	\$ 465,934 107,022	
								\$ 1,653,370	\$ 572,956	

BOROUGH OF MENDHAM GENERAL CAPITAL FUND SCHEDULE OF SERIAL BONDS PAYABLE

		Maturities - De	ecem	ber 31, 2013						
Improvement	Date of	Date of			Interest		Balance			Balance
Description	lssue	Maturity		Amount	Rate	De	ec. 31, 2012	 Matured	De	ec. 31, 2013
General Bonds of 2006	8/15/2006	08/01/2014	\$	325,000	4.000%					
		08/02/2015		340,000	4.000%					
		08/03/2016		355,000	4.000%					
		08/04/2017		370,000	4.000%					
		08/05/2018		385,000	4.000%					
		08/06/2019		405,000	4.000%					
		08/07/2020		420,000	4.000%					
		08/08/2021		442,000	4.000%	\$	3,352,000	\$ 310,000	\$	3,042,000
						\$	3,352,000	\$ 310,000	\$	3,042,000

BOROUGH OF MENDHAM GENERAL CAPITAL FUND SCHEDULE OF BONDS AND NOTES AUTHORIZED BUT NOT ISSUED

Ord. No.	Improvement Description	Balance Dec. 31, 2012	Bond Antici- pation Notes Issued	Balance Dec. 31, 2013
4-02/				
9-02	Various Improvements	\$ 57,641		\$ 57,641
17-04	Various Improvements	70,000)	70,000
13-12	Various Improvements	1,404,670	\$ 1,187,436	217,234
		\$ 1,532,311	\$ 1,187,436	\$ 344,875

BOROUGH OF MENDHAM COUNTY OF MORRIS 2013 TRUST FUNDS

Receipt, custodianship and disbursement of funds in accordance with the purpose for which each reserve was created.

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BOROUGH OF MENDHAM <u>TRUST FUNDS</u> <u>COMBINING BALANCE SHEET</u> <u>DECEMBER 31, 2013</u> (With Comparative Totals for 2012)

	Animal Control		Other Trust	A	Public Assistance		Payroll	Т	otals	
ASSETS	 Fund	Fund		Fund		Fund		 2013		2012
Cash and Cash Equivalents Interfunds Receivable	\$ 5,662	\$	1,429,346 79,372	\$	10,936	\$	60,175	\$ 1,506,119 79,372	\$	1,569,815 39,000
TOTAL ASSETS	\$ 5,662	\$	1,508,718	\$	10,936	\$	60,175	\$ 1,585,491	\$	1,608,815

LIABILITIES AND RESERVES Due to State of New Jersey Board of Health Interfunds Payable							\$ 12 17,403
Payroll Deductions and Withholdings Reserve for Animal Control Fund Expenditures	\$	5,662			\$ 60,175	\$ 60,175 5,662	33,095 7,672
Reserve for Other Trust Funds Reserve for Public Assistance	·	·	\$ 1,508,718	\$ 10,936		1,508,718 10,936	1,539,701 10,933
TOTAL LIABILITIES AND RESERVES	\$	5,662	\$ 1,508,718	\$ 10,936	\$ 60,175	\$ 1,585,491	\$ 1,608,815

BOROUGH OF MENDHAM TRUST FUNDS SCHEDULE OF RESERVE FOR ANIMAL CONTROL FUND EXPENDITURES

Balance December 31, 2012	\$ 7,672
Increased by: License Fees Collected	 6,294 13,966
Decreased by: Expenditures Under R.S.4:19-15.11	 8,304
Balance December 31, 2013	\$ 5,662

License Fees Collected

Year	 Amount
2011 2012	\$ 3,890 6,169
Maximum Allowable Reserve	\$ 10,059

BOROUGH OF MENDHAM <u>TRUST FUNDS</u> SCHEDULE OF OTHER TRUST RESERVES

		Balance					Balance		
	De	c. 31, 2012	F	Receipts	Di	sbursements	De	c. 31, 2013	
Reserve for:									
Special Deposits	\$	41,526	\$	9,327	\$	3,501	\$	47,352	
Special Engineering Deposits		31,879		6,243		19,548		18,574	
Andrew Fletcher Trust Fund		249,743				37,500		212,243	
State Unemployment Trust Fund		26,369		8,079		9,901		24,547	
Phoenix House Trust		3,288						3,288	
Parking Offenses Adjudication Act		2,345		232				2,577	
Police Assets Forfeiture		1,521		2		2		1,521	
Police Special Duty		48,478		102,058		99,028		51,508	
Recreation Fund		96,310		72,139		72,717		95,732	
Recycling Tonnage Fund		137,810		6,787				144,597	
Landfill Closure Escrow		1,177						1,177	
Open Space		666,867		966		51,356		616,477	
Housing Trust		124,318		11,213		35,666		99,865	
Other Trust Funds		69,070		70,889		69,699		70,260	
Snow Removal		39,000		80,000				119,000	
Total	\$	1,539,701	\$	367,936	\$	398,918	\$	1,508,718	

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BOROUGH OF MENDHAM TRUST FUNDS SCHEDULE OF RESERVE FOR PUBLIC ASSISTANCE

Balance December 31, 2012	\$ 10,936
Increased by Receipts: Interest	 16
Decreased by Disbursements: Due to Current Fund	 16
Balance December 31, 2013	\$ 10,936

BOROUGH OF MENDHAM <u>PAYROLL FUND</u> STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

	 ance 1, 2012	 Additions	 Deletions	Balance Dec. 31, 2013		
ASSETS: Cash and Cash Equivalents	\$ 33,045	\$ 4,824,717	\$ 4,797,587	\$	60,175	
TOTAL ASSETS	\$ 33,045	\$ 4,824,717	\$ 4,797,587	\$	60,175	
LIABILITIES: Payroll Deductions and Withholdings	\$ 33,045	\$ 4,824,717	\$ 4,797,587	\$	60,175	
TOTAL LIABILITIES	\$ 33,045	\$ 4,824,717	\$ 4,797,587	\$	60,175	

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BOROUGH OF MENDHAM COUNTY OF MORRIS 2013 UTILITY OPERATING FUNDS

Accounts for the operation of the municipally owned Sewer Utility.

BOROUGH OF MENDHAM UTILITY OPERATING FUNDS COMPARATIVE BALANCE SHEET

	Sewer Utility Operating Fund December 31,			
ASSETS	2013		2012	
Cash and Cash Equivalents Change Fund	\$	1,124,719 100	\$	1,159,054 100
Due from Sewer Utility Capital Fund Receivables with Full Reserves:		1,124,819 145		1,159,154 1,055
Consumer Accounts Receivable		133,070		141,454
TOTAL ASSETS	\$	1,258,034	\$	1,301,663

LIABILITIES, RESERVES AND FUND BALANCE

Liabilities:		
Appropriation Reserves:		
Unencumbered	\$ 321,944	\$ 279,328
Encumbered	14,100	26,498
Total Appropriation Reserves	 336,044	305,826
Accounts Payable - Vendors	27,297	27,296
Accrued Interest on Bonds and Notes	39,798	39,925
Sewer Rent Overpayments	2,278	2,232
	 405,417	 375,279
Reserve for Receivables	133,070	141,454
Fund Balance	 719,547	 784,930
TOTAL LIABILITIES, RESERVES AND FUND BALANCE	\$ 1,258,034	\$ 1,301,663

BOROUGH OF MENDHAM UTILITY OPERATING FUNDS COMPARATIVE STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCE

	Sewer Utility Operating Fund Year Ended December 31,				
	2013			2012	
Revenue and Other Income Realized					
Fund Balance Utilized	\$	415,709	\$	440,092	
Sewer Fees and Charges		1,591,825		1,578,650	
Miscellaneous Revenue		26,312		20,503	
Other Credits to Income:					
Unexpended Balance of Appropriation					
Reserves		231,070		196,365	
Total Income		2,264,916		2,235,610	
Expenditures					
Budget Expenditures:					
Öperating		1,244,180		1,284,788	
Capital Improvements		75,000		75,000	
Debt Service		542,841		539,201	
Statutory Expenditures		52,569		36,000	
Total Expenditures		1,914,590		1,934,989	
Excess in Revenue		350,326		300,621	
Fund Balance					
Balance January 1		784,930		924,401	
		1,135,256		1,225,022	
Decreased by:					
Utilized as Anticipated Revenue		415,709		440,092	
Balance December 31	<u>\$</u>	719,547	\$	784,930	

BOROUGH OF MENDHAM UTILITY OPERATING FUNDS STATEMENT OF REVENUES YEAR ENDED DECEMBER 31, 2013

		er Utility ting Fund
	Anticipated	Realized
Fund Balance Anticipated Sewer Fees and Charges Miscellaneous Revenue	\$ 415,709 1,481,035 18,000	1,591,825
	<u>\$ 1,914,744</u>	\$ 2,033,845
Analysis of Miscellaneous Revenue: Interest on Investments Sewer Inspection Fees Delinquent Payment Penalties Miscellaneous		\$ 4,296 5,775 8,664 7,576 \$ 26,312
<u>Analysis of Sewer Fees and Charges:</u> Cash Collected		\$ 1,591,825
		\$ 1,591,825

BOROUGH OF MENDHAM UTILITY OPERATING FUNDS STATEMENT OF EXPENDITURES YEAR ENDED DECEMBER 31, 2013

		Sew	er Utility Operating	Fund								
	Appropriations Expended by											
		Budget			Unex-							
		After			pended							
		Modi-	Paid or		Balance							
	Budget	fication	Charged	Reserved	Cancelled							
Operating:												
Salaries and Wages	\$ 452,70		\$ 425,044	\$ 27,659								
Other Expenses	791,47		500,540	290,937								
Total Operating	1,244,18	1,244,180	925,584	318,596								
Capital Improvements:												
Capital Improvement Fund	75,00	0 75,000	75,000									
Debt Service:												
Payment of Bond												
Anticipation Notes	224,75	50 224,750	224,750									
Payment of Bond Principal	215,00	•	215,000									
Interest on Bonds	93,40	•	90,148		\$ 52							
Interest on Notes	9,84		12,942		103							
Total Debt Service	542,99		542,841		154							
Statutory Expenditures:												
Social Security System (O.A.S.I.)	36,00		32,652	3,348								
Public Employeers' Retirement Syste	em 15,56	59 15,569	15,569									
Unemployment Compensation												
Insurance (N.J.S.A. 43:21-3												
et. seq.)	1,00		1,000									
Total Statutory Expenditures	52,56	<u>52,569</u>	49,221	3,348								
	\$ 1,914,74	4 \$ 1,914,744	\$ 1,592,645	\$ 321,944	<u>\$ 154</u>							
Analysis of Paid or Charged:												
Cash Disbursed			\$ 1,475,455									
Accrued Interest on Debt			103,091									
Outstanding Encumbrances			14,100									

\$

1,592,645

BOROUGH OF MENDHAM UTILITY OPERATING FUND SCHEDULE OF CONSUMER ACCOUNTS RECEIVABLE

Balance December 31, 2012	\$ 141,454
Increased by: Sewer Charges Levied	 <u>1,583,440</u> 1,724,894
Decreased by: Collections	 1,591,825
Balance December 31, 2013	\$ 133,070

BOROUGH OF MENDHAM UTILITY OPERATING FUND SCHEDULE OF 2012 APPROPRIATION RESERVES YEAR ENDED DECEMBER 31, 2013

On exerting		Balance c. 31, 2012		Balance After odification	Paid or Charged	 Balance Lapsed
Operating: Salaries and Wages Other Expenses Social Security	\$	25,536 276,457 3,833	\$	25,536 276,457 3,833	\$ 1,777 72,979	\$ 23,759 203,478 3,833
	\$	305,826	_\$	305,826	\$ 74,756	\$ 231,070
<u>Analysis of Balance:</u> Unencumbered Encumbered	\$ 	279,328 26,498 305,826				
<u>Analysis of Paid or Charged:</u> Cash Disbursed					\$ 74,756	
					\$ 74,756	

BOROUGH OF MENDHAM UTILITY OPERATING FUND SCHEDULE OF ACCRUED INTEREST ON BONDS AND NOTES

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Balance December 31, 2012	\$ 39,925
Increased by:	
Charged to Current Year Budget	 103,091
	143,016
Decreased by:	
Interest Paid	 103,217
Balance December 31, 2013	 39,798

BOROUGH OF MENDHAM COUNTY OF MORRIS 2013 UTILITY CAPITAL FUNDS

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Accounts for the acquisition of capital facilities of the municipally owned sewer utility

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BOROUGH OF MENDHAM UTILITY CAPITAL FUNDS COMPARATIVE BALANCE SHEET

	Sewer Utility (Decemb	-	
	 2013		2012
ASSETS			
Cash and Cash Equivalents	\$ 1,131,725	\$	1,108,559
Fixed Capital	12,900,635		12,900,635
Fixed Capital Authorized and Uncompleted	 1,925,000		1,820,000
TOTAL ASSETS	\$ 15,957,360	\$	15,829,194
LIABILITIES, RESERVES			
AND FUND BALANCE			
Serial Bonds Payable	\$ 2,120,000	\$	2,335,000
Bond Anticipation Notes Payable	1,313,500		1,538,250
Due to Sewer Utility Operating Fund	145		1,055
Improvement Authorizations:			
Funded	152,356		103,508
Unfunded	591,205		595,053
Reserve for:			
Amortization	10,885,635		10,565,635
Deferred Amortization	506,500		281,750
Capital Improvement Fund	213,417		243,417
Fund Balance	 174,602		165,526
TOTAL LIABILITIES, RESERVES			
AND FUND BALANCE	\$ 15,957,360	\$	15,829,194
		_	

BOROUGH OF MENDHAM UTILITY CAPITAL FUND ANALYSIS OF CASH

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			_	Red	ceipts			Disburs	eme	nts	 Tran	sfer	s	
		De	Balance ec. 31, 2012	Miscel- aneous		Budget propriation	Ă	rovement uthori- ations		Miscel- aneous	 From		То	Balance c. 31, 2013
Capital In	und Balance nprovement Fund n)/to Sewer Utility Operating Fund	\$	165,526 243,417 1,055	\$ 9,076 1,711	\$	75,000			\$	2,622	\$ 105,000			\$ 174,602 213,417 145
Improven Ord. No.	nent Authorizations:													
07-08 09-09	Tempe Wick Pump Station Improvement of Sanitary		148,848											148,848
	Sewer System		446,205											446,205
04-10	Improvement of Sanitary Sewer System		103,508											103,508
09-13	Acquisition of New and Additional Sewer Equipment						<u>\$</u>	60,000			 	\$	105,000	 45,000
		\$	1,108,559	\$ 10,787	\$	75,000	\$	60,000	\$	2,622	\$ 105,000	\$	105,000	\$ 1,131,725

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MENDHAM BOROUGH UTILITY CAPITAL FUND SCHEDULE OF SERIAL BONDS PAYABLE

		Maturities - Dec	ember 31, 2013				
Improvement Description	Date of Issue	Date of Maturity	Amount	Interest Rate	Balance Dec. 31, 2012	Matured	Balance Dec. 31, 2013
Sewer Bonds of 2006	8/15/2006	08/01/2014	\$ 225,000	4.000%			
		08/02/2015	235,000	4.000%			
		08/03/2016	250,000	4.000%			
		08/04/2017	260,000	4.000%			
		08/05/2018	270,000	4.000%			
		08/06/2019	280,000	4.000%			
		08/07/2020	295,000	4.000%			
		08/08/2021	305,000	4.000%	\$ 2,335,000	\$ 215,000	\$ 2,120,000
					\$ 2,335,000	\$ 215,000	\$ 2,120,000

BOROUGH OF MENDHAM UTILITY CAPITAL FUND SCHEDULE OF BOND ANTICIPATION NOTES PAYABLE

			Dat	e of							
Ord. No.	Improvement Description	Ordi- nance	lssue of Original Note	Issue	Maturity	Interest Rate	De	Balance ec. 31, 2012	 Issued	 Matured	Balance c. 31, 2013
07-08	Improvement of Sanitary Sewer System	08/18/03	07/18/08	07/13/12 07/12/13	07/12/13 07/11/14	0.64% 1.25%	\$	175,000	\$ 145,000	\$ 175,000	\$ 145,000
09-09	Improvement of Sanitary Sewer System	06/15/09	07/16/09	07/13/12 07/12/13	07/12/13 07/11/14	0.64% 1.25%		1,363,250	 1,168,500	 1,363,250	 1,168,500
							\$	1,538,250	\$ 1,313,500	\$ 1,538,250	\$ 1,313,500

\$	1,313,500	\$	1,313,500
1			224,750
\$	1,313,500	\$	1,538,250
	\$] \$	<u>1</u>	<u>1 </u>

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BOROUGH OF MENDHAM UTILITY CAPITAL FUND SCHEDULE OF IMPROVEMENT_AUTHORIZATIONS

								2013 Aut	horizations	<u>.</u>					
					Bala	ance		Cap	ital	_			Bala	ince	
Ord.	_	Or	dinance	e	 Dec. 3	1, 201:	2	Improv	ement	P	aid or		Dec. 3	1, 201:	3
No.	Improvement Description	Date		Amount	 Funded		Jnfunded	Fur	nd	CI	narged	F	unded	U	nfunded
07-08	Tempe Wick Pump Station	06/02/08	\$	220,000		\$	148,848					\$	3,848	\$	145,000
09-09	Improvement of Sanitary Sewer System	06/15/09		1,600,000			446,205								446,205
04-10	Improvement of Sanitary Sewer System	05/01/10		171,000	\$ 103,508								103,508		
09-13	Acquisition of New and Additional Sewer Equipment	06/03/13		105,000	 			· · · · · · · · · · · · · · · · · · ·	105,000	\$	60,000		45,000		
					\$ 103,508	\$	595,053	\$	105,000	\$	60,000	\$	152,356	\$	591,205

BOROUGH OF MENDHAM UTILITY CAPITAL FUND SCHEDULE OF DEFERRED RESERVE FOR AMORTIZATION

Ord. No.	Improvement Description	Date of Ordinance	-	Balance c. 31, 2012	-	Notes Paid om Operating Budget	Balance c. 31, 2013
07-08	Tempe Wick Pump Station	06/02/08	\$	45,000	\$	30,000	\$ 75,000
09-09	Improvement of Sanitary Sewer System	06/15/09	\$	236,750	\$	<u>194,750</u> 224,750	\$ 431,500

BOROUGH OF MENDHAM COUNTY OF MORRIS 2013 GENERAL FIXED ASSETS ACCOUNT GROUP (Unaudited)

NOT APPLICABLE

BOROUGH OF MENDHAM SCHEDULE OF GENERAL FIXED ASSETS (Unaudited)

NOT APPLICABLE

BOROUGH OF MENDHAM SCHEDULE OF CHANGES IN GENERAL FIXED ASSETS (Unaudited)

NOT APPLICABLE

STATISTICAL SECTION

BOROUGH OF MENDHAM GOVERNMENTAL FUND EXPENDITURES BY FUNCTION LAST TEN YEARS UNAUDITED

					Voor Endo	d December 31.				
EXPENDITURES	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Current Fund:										
General Government	\$ 1,674,988	\$ 2,006,152	\$ 1,907,578	\$ 1,990,096	\$ 2,011,180	\$ 2,263,399	\$ 2,299,768	\$ 2,295,163	\$ 2,355,920	\$ 2,342,010
Public Safety	1,395,902	1,509,741	1,657,036	1,788,725	1,833,375	1,922,738	2,009,073	2,018,122	2,057,970	2,010,962
Streets and Roads	799,554	778,251	777,010	856,237	864,861	779,013	796,301	821,402	799,895	858,383
Health and Welfare	83,549	92,578	102,193	104,143	121,322	111,891	107,670	97,537	98,385	99,457
Recreation and Education	121,614	107,650	154,124	140,553	122,130	132,696	131,778	132,072	130,285	110,287
Deferred Charges and Statutory Expenditures	212,596	223,822	333,748	386,310	519,274	574,955	606,028	694,226	656,305	679,397
Capital	24,775	51,000	299,500	222,000	200,000	170,000	110,000	50,000	133,000	133,000
Debt Service	471,635	484,720	128,265	492,440	491,596	505,100	503,353	583,437	578,777	581,024
Reserve for Uncollected Taxes	358,500	358,500	408,500	408,500	675,000	675,000	675,000	688,500	695,770	709,685
Current Fund Budget Totals	5,143,113	5,612,414	5,767,954	6,389,004	6,838,738	7,134,792	7,238,971	7,380,459	7,506,307	7,524,205
Utility Operating Funds:										
Utility Operations	976,540	1,121,382	1,098,416	1,125,916	1,083,058	1,196,618	1,226,933	1,249,545	1,284,788	1,244,180
Deferred Charges and Statutory Expenditures	23,800	28,370	28,370	28,370	30,500	31,000	35,000	36,000	36,000	52,569
Capital	88,000	200,000		125,000	125,000	75,000	75,000	75,000	75,000	75,000
Debt Service		72,411	97,510	305,960	304,473	311,703	361,235	340,847	539,201	542,841
Utility Operating Fund Budget Totals	1,088,340	1,422,163	1,224,296	1,585,246	1,543,031	1,614,321	1,698,168	1,701,392	1,934,989	1,914,590
County Taxes	3.154.007	3,249,425	3,260,505	3,483,249	3,506,129	3.555.631	3,445,658	3,322,900	3,374,677	3,420,007
Local and Regional School Taxes	12.043.221	12,792,306	13,396,736	14.028.609	14,700,147	15,393,815	15,775,535	15,740,236	15,787,280	16,043,847
Municipal Open Space Taxes	108,376	109,594	109,594	109,594	109,594	109,594	109,594	109,594	109,594	109,594
Other Expenditures	32,545	70,610	66,344	85,412	235,133	1,238	319,194	285,368	40,053	279,218
TOTAL EXPENDITURES	\$ 21,569,602	\$ 23,256,512	\$ 23,825,429	\$ 25,681,114	\$ 26,932,772	\$ 27,809,391	\$ 28,587,120	\$ 28,539,949	\$ 28,752,900	\$ 29,291,461

Source: Borough records.

BOROUGH OF MENDHAM GOVERNMENTAL FUND REVENUE BY SOURCE LAST TEN YEARS UNAUDITED

					Year Ended De	cember 31,				
REVENUE	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Current Fund:										
Fund Balance Anticipated	\$ 1,066,813	\$ 900,000	\$ 600,000	\$ 600,000	\$ 700,000	\$ 783,500	\$ 1,003,885	\$ 1,080,500	\$ 1,206,487	\$ 1,206,487
Miscellaneous Revenue	1,241,943	1,304,971	1,394,093	1,524,493	1,222,480	1,142,359	996,491	872,577	860,841	852,044
Receipts from Delinquent Taxes	212,853	199,894	126,782	151,948	128,816	164,576	150,158	148,338	132,788	134,794
Receipts from Current Taxes	3,187,326	3,644,734	4,176,930	4,501,722	5,301,961	5,599,810	5,810,505	5,993,387	5,975,249	6,048,282
Current Fund Budget Totals	5,708,935	6,049,599	6,297,805	6,778,163	7,353,257	7,690,245	7,961,039	8,094,802	8,175,365	8,241,607
Utility Operating Funds:										
Fund Balance Anticipated	200,000	459,317	175,296	175,000	150,000	200,000	200,000	215,000	440,092	415,709
Water and Sewer Rents	1,020,840	1,019,487	1,048,869	1,370,880	1,605,808	1,601,824	1,570,868	1,584,600	1,578,650	1,591,825
Miscellaneous Revenue	30,634	64,069	54,087	52,030	28,152	25,513	29,196	22,938	20,503	26,312
Utility Operating Fund Budget Totals	1,251,474	1,542,873	1,278,252	1,597,910	1,783,960	1,827,337	1,800,064	1,822,538	2,039,245	2,033,846
Non-Budget Revenues	172,355	201,400	205,839	345,170	347,193	292.742	350,511	317,324	414,249	413,122
Other Credits to Income	220,434	220,891	289,638	348,908	484,484	258,096	502,504	614,802	398,683	613,969
Taxes Allocated to School,		,								
County and Open Space	15,305,604	16,151,325	16,766,835	17,621,452	18,315,870	19,059,040	19,330,787	19,172,730	19,271,551	19,573,448
TOTAL REVENUE	\$ 22,658,802	\$ 24,166,088	\$ 24,838,369	\$ 26,691,603	\$ 28,284,764	\$ 29,127,460	\$ 29,944,905	\$ 30,022,196	\$ 30,299,093	\$ 30,875,992

Source: Borough records.

BOROUGH OF MENDHAM PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN YEARS UNAUDITED

Year	Total Tax Levy	Current Tax Collections	Percent of Current Taxes Collected	Delinquent Tax Collections	Total Tax Collections	Ratio of Total Tax Collections to Total Tax Levy	Outstanding Delinquent Taxes	Ratio of Delinquent Taxes to Total Tax Levy
2004	\$ 18,342,098	\$ 18,134,430	98.86%	\$ 212,853	\$ 18,347,283	100.03%	\$ 199,894	1.09%
2005	19,585,156	19,437,559	99.24%	199,894	19,637,453	100.27%	126,782	0.65%
2006	20,846,498	20,535,265	98.50%	126,782	20,662,047	99.12%	151,948	0.73%
2007	22,138,875	21,714,674	98.08%	151,948	21,866,622	98.77%	231,075	1.04%
2008	23,219,554	22,942,831	98.80%	128,816	23,071,647	99.36%	164,327	0.71%
2009	24,234,855	23,983,850	98.96%	164,576	24,148,426	99.64%	150,317	0.62%
2010	24,650,522	24,466,292	99.25%	150,158	24,616,450	99.86%	148,765	0.60%
2011	24,658,051	24,477,617	99.26%	148,338	24,625,955	99.87%	133,089	0.54%
2012	24,742,237	24,551,030	99.22%	132,788	24,683,818	99.76%	135,128	0.55%
2013	25,151,774	24,912,045	99.04%	134,803	25,046,848	99.58%	176,378	0.70%

Source: Tax Collector.

BOROUGH OF MENDHAM PROPERTY TAX RATES DIRECT AND OVERLAPPING GOVERNMENTS LAST TEN YEARS UNAUDITED

_	Year	R	est Morris egional Ih School	Mendham School District	 Mendham Borough	 Municipal Morris Open County Space		Open	 Total
	2004	\$	0.784	\$ 1.163	\$ 0.466	\$ 0.508	\$	0.019	\$ 2.940
	2005		0.804	1.242	0.517	0.518		0.019	3.100
	2006	*	0.321	0.516	0.244	0.202		0.007	1.290
	2007		0.340	0.538	0.278	0.218		0.006	1.380
	2008		0.361	0.566	0.305	0.222		0.006	1.460
	2009		0.386	0.587	0.321	0.225		0.006	1.525
	2010	*	0.485	0.732	0.408	0.266		0.008	1.899
	2011		0.472	0.746	0.423	0.259		0.008	1.908
	2012		0.467	0.758	0.422	0.263		0.009	1.919
	2013		0.485	0.767	0.430	0.267		0.008	1.957

* - Revaluation year

Source: Tax Collector.

Table 4

BOROUGH OF MENDHAM ASSESSED AND ESTIMATED ACTUAL VALUE OF PROPERTY LAST TEN YEARS UNAUDITED

Fiscal Year	_	٩	let Assessed Valuation Taxable	 Estimated Full Cash Valuations	Percent of Net Assessed to Estimated Full Cash Valuations
2004		\$	619,289,542	1,120,230,672	55.28%
2005			626,250,185	1,211,658,055	51.69%
2006	*		1,601,473,771	1,293,530,174	123.81%
2007			1,600,887,548	1,465,301,236	109.25%
2008			1,589,321,867	 1,517,455,547	104.74%
2009			1,582,998,674	1,572,214,282	100.69%
2010	*		1,296,664,611	1,511,328,993	85.80%
2011			1,291,640,675	1,410,302,723	91.59%
2012			1,289,110,375	1,377,289,533	93.60%
2013			1,282,175,833	1,354,282,340	94.68%

* - Revaluation year

Source: Abstract of Ratables, County Board of Taxation

BOROUGH OF MENDHAM TEN LARGEST TAXPAYERS FOR THE YEAR ENDED DECEMBER 31, 2013 UNAUDITED

Taxpayer	Type of Business	 2013 Assessed Valuation	Percentage of Net Assessed Valuation
V-Fee Realty	Shopping Center	\$ 22,000,000	1.72%
Roxiticus Golf Club	Golf and Tennis Club	11,082,300	0.86%
Holly Manor	Nursing Home	8,558,600	0.67%
Individual Taxpayer #1	Individual	6,430,800	0.50%
Individual Taxpayer #2	Individual	5,652,500	0.44%
Individual Taxpayer #3	Individual	5,379,200	0.42%
Individual Taxpayer #4	Individual	5,224,100	0.41%
Individual Taxpayer #5	Individual	4,607,900	0.36%
MTWOL Associates, LLC	Individual	4,563,200	0.36%
Individual Taxpayer #7	Individual	 4,397,100	0.34%
Total		\$ 77,895,700	6.08%

Source: Tax Collector.

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BOROUGH OF MENDHAM COMPUTATION OF LEGAL DEBT MARGIN DECEMBER 31, 2013 UNAUDITED

Year Ended December 31,	\	Equalized /aluation Basis	
2013	\$	1,354,522,277	
2012		1,356,678,440	
2011		1,375,002,453	
	\$	4,086,203,170	
Average equalized valuation of taxable property			\$ 1,362,067,723
Borough borrowing margin (3.5% of \$1,362,067,723)	\$	47,672,370	
Net debt as of December 31, 2013		5,164,345	
Borough borrowing margin available	\$	42,508,025	

Source: Equalized valuation bases were provided by the Annual report of the State of New Jersey, Department of Treasury, Division of Taxation for 2013, 2012, and 2011.

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BOROUGH OF MENDHAM RATIO OF NET GENERAL OBLIGATION DEBT TO ASSESSED VALUE AND NET GENERAL OBLIGATION DEBT PER CAPITA LAST TEN YEARS UNAUDITED

Year	Population (*)	 Assessed Value	 Net General Obligation Debt	Ratio of Debt to Assessed Value	Net General Obligation Debt Per Capita
2004	5,108	\$ 619,289,542	\$ 4,034,274	0.65%	\$ 790
2005	5,109	626,250,185	3,672,019	0.59%	719
2006	5,079	1,601,473,771	5,255,019	0.33%	1,035
2007	5,031	1,600,887,548	6,086,449	0.38%	1,210
2008	5,054	1,589,321,867	5,088,236	0.32%	1,007
2009	5,058	1,582,998,674	4,970,653	0.31%	983
2010	4,986	1,296,664,611	4,901,297	0.38%	983
2011	5,008	1,291,640,675	4,547,857	0.35%	895
2012	5,018	1,289,110,375	5,588,656	0.43%	1,116
2013	* 5,018	1,282,175,833	5,164,345	0.40%	1,029

Source: Borough of Mendham Records

(*) Information provided by U.S. Bureau of the Census, Population Division, 2013 numbers not available, used 2012 as an estimate.

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BOROUGH OF MENDHAM RATIO OF DEBT SERVICE FOR BONDED DEBT (INCLUDING BOND ANTICIPATION NOTES) TO GOVERNMENTAL EXPENDITURES LAST TEN YEARS UNAUDITED

Year	 Principal	. <u></u>	Interest	Total Debt Service		Debt Governmer		Total General Governmental Expenditures	Ratio of Debt Service to General Governmenta Expentitures	ł
2004	\$ 436,253	\$	35,382	\$	471,635	\$	21,569,602	2.19%	6	
2005	419,808		137,323		557,131		23,256,512	2.40%	6	
2006	26,265		102,000		128,265		23,825,429	0.54%	6	
2007	447,265		351,135		798,400		25,681,114	3.11%	6	
2008	451,265		201,453		652,718		26,932,772	2.42%	6	
2009	488,583		322,538		811,121		27,809,391	2.92%	6	
2010	538,265		326,323		864,588		28,587,120	3.02%	6	
2011	644,287		279,997		924,284		28,539,949	3.24%	6	
2012	858,037		259,941		1,117,978		28,752,900	3.89%	6	
2013	883,038		240,991		1,124,029		29,291,461	3.84%	6	

Source: Borough of Mendham Records

BOROUGH OF MENDHAM DEMOGRAPHIC STATISTICS LAST TEN YEARS UNAUDITED

Year	Unemployment Rate(**),(***)	Per Capita Income *	Population(*),(***)
2004	1.50 %	\$ 60,780	5,108
2005	1.50 %	62,930	5,109
2006	1.50 %	67,918	5,079
2007	1.40 %	71,191	5,031
2008	1.80 %	74,025	5,054
2009	3.20 %	67,614	5,058
2010	3.20 %	69,811	4,986
2011	3.20 %	69,811	5,008
2012	3.10 %	69,811	5,018
2013	3.30 %	71,730	5,018

Source: Borough of Mendham Records

* Indicates County information from the U.S. Department of Commerce (*) Information provided by U.S. Bureau of Census, Population Division (**) Information provided by N.J. Department of Labor (***) Information not available for 2013, used 2012 as an estimate N/A Information unavailable

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BOROUGH OF MENDHAM MISCELLANEOUS STATISTICS DECEMBER 31, 2013 UNAUDITED

Date of Incorporation	Ma	ay 15, 1906
Form of Government		Borough
	ull Time art Time	31
Area in square miles	ait fille	25 6
Borough of Mendham Facilities and Services :		
Miles of streets		33.66
Number of street lights		205
Culture and Recreation:		
Community Centers		2
Parks		9
Park acreage		245
Tennis courts		4
Fire protection:		
Number of Stations		1
Number of Fire personnel and officers		58
Number of calls answered		280
Number of inspections conducted		328
Emergency medical services:		
Number of Stations		1
Number of Emergency medical personnel and officers		38
Number of calls answered		416
Police protection:		
Number of stations		1
Number of police personnel and officers		13
Number of patrol units Number of law violations		9
Physical Arrests		52
Traffic violations		52 461
Parking violations		81
Sewerage System:		01
Miles of sanitary sewers		32
Number of Lift Stations		4
Number of treatment plants		1
Number of service connections		1,673
Daily average treatment in gallons		325,000
Permitted daily capacity of treatment plant in gallons		450,000
Water System	Priva	tely Owned
Facilities and services not included in the primary government:		
Cable Television System:		
Miles of service		20
Number of satellite receiving stations		25
Education:		
Number of elementary schools		2
Employees:		
Certified		71
Other		25

SINGLE AUDIT SECTION

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BOROUGH OF MENDHAM SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED DECEMBER 31, 2013

Name of Federal Agency or Department	Name of Program	CFDA Number	Grant From	Period To	State Grant #	Grant Award	Amount Received	Amount of Expenditures
U.S. Department of Homeland Security: (Passed through New Jersey State Police)	Disaster Grants - Public Assistance - F.E.M.A.	97.036	1/1/2012	12/31/2013	N/A	<u>\$ 158,381</u>	<u>\$ 158,381</u>	* <u>\$ 158,381</u>
U.S. Department of Transportation (Passed through New Jersey Department of Transportation)	DOT Grant-Pleasant Valley Road	20.205	1/1/2012	12/31/2014	N/A	250,000	96,759	218,642
TOTAL FEDERAL AWARDS						\$ 408,381	\$ 255,140	\$ 377,023
								Schedule 2

BOROUGH OF MENDHAM SCHEDULE OF EXPENDITURES OF STATE AWARDS YEAR ENDED DECEMBER 31, 2013

New Jersey Agency or Department	Name of Program	State Grant Award Number	Grant Period From To		Grant Award		Amount Received	Amount of Expenditures	Cumulative Amount of Expenditures	
Department of Law and Public Safety	Body Armor Replacement Fund	98-718-066- 1020-001	01/01/12 01/01/13	12/31/13 12/31/14	\$		1,756	\$ 1,523	\$ 1,523	
	Drunk Driving Enforcement Fund	100-066-1110- 260-YYYY	01/01/11 01/01/13	12/31/13 12/31/14	2,56 1,23		1,233	1,250 581	2,567 581	
Subtotal - Department of Law and Public S					-	2,989	3,354	4,671		
Department of Environmental Protection Subtotal - Department of Environmental P	Clean Communities Act	765-042-4900 004-178910	01/01/11 01/01/13	12/31/12 12/31/14	8,60 9,93		9,931 9,931	2,730 170 2,900	3,516 170 3,686	
TOTAL STATE AWARDS							12,920	\$ 6,254	\$ 8,357	

^{* -} expenditures occurred in prior year. N/A - not available

See Accompanying Notes to the Schedules of Expenditures of Federal and State Awards

BOROUGH OF MENDHAM NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS YEAR ENDED DECEMBER 31, 2013

A. <u>GENERAL</u>

The accompanying Schedules of Expenditures of Federal and State Awards present the activity of all federal and state financial award programs of the Borough. The Borough is defined in Note 1 to the Borough's financial statements. All federal and state financial awards received directly from federal and state agencies, as well as federal and state financial awards passed through other government agencies are included on the Schedules of Expenditures of Federal and State Awards.

B. BASIS OF ACCOUNTING

The accompanying Schedules of Expenditures of Federal and State Awards are presented using the cash basis of accounting. The information in these schedules is presented in accordance with the requirements of federal OMB Circular A-133, Audits of States, Local Governments and Nonprofit Organizations.

C. <u>RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS</u>

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

D. STATE LOAN OUTSTANDING

The Borough has the following loan outstanding as of December 31, 2013:

Green Acres Program \$182,081

The Borough is in the process of repaying this loan. There were no loan receipts or expenditures in the current year. The project related to the loan is complete.



Mount Arlington Corporate Center 200 Valley Road, Suite 300 Mt. Arlington, NJ 07856 973-328-1825 | 973-328-0507 Fax Lawrence Business Park 11 Lawrence Road Newton, NJ 07860 973-383-6699 | 973-383-6555 Fax

Report on Internal Control Over

Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Independent Auditors' Report

The Honorable Mayor and Members of the Borough Council Borough of Mendham Mendham, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America, audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division"), and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements - *regulatory basis* - of the various funds of the Borough of Mendham, in the County of Morris (the "Borough") as of, and for the year ended, December 31, 2013 and the related notes to the financial statements and have issued our report thereon dated February 19, 2014. These financial statements have been prepared in accordance with accounting practices prescribed or permitted by the Division to demonstrate compliance with the Division's regulatory basis of accounting, and the budget laws of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United Statements of America. That qualified report also indicated that we did not audit the general fixed assets account group.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Borough's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Borough's internal control. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Borough's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal

control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We did identify certain deficiencies in internal control, described in the accompanying Schedule of Findings and Responses as Findings 2013-01, and 2013-02 that we consider to be significant deficiencies.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Borough's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*. However, we noted certain matters that we reported to management in the comments and recommendations section of this report.

The Borough's Response to the Findings

The Borough's response to the findings identified in our audit is described in the accompanying Schedule of Findings and Responses. The Borough's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Borough's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Borough's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mount Arlington, New Jersey February 19, 2014

isiraica the NISIVOCCIA LLP

Francis J. Jones Certified Public Accountant Registered Municipal Accountant No. 442

BOROUGH OF MENDHAM SCHEDULE OF FINDINGS AND RESPONSES YEAR ENDED DECEMBER 31, 2013

Summary of Auditors' Results:

- The Independent Auditors' Report expresses a qualified opinion on the Borough's financial statements, prepared in accordance with accounting practices prescribed or permitted by the Division of Local Government Services, Department of Community Affairs, State of New Jersey to demonstrate compliance with the Division's regulatory basis of accounting and the budget laws of New Jersey, as the general fixed assets account group was not audited.
- Significant deficiencies disclosed during the audit of the financial statements are reported in the Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards. No material weaknesses are reported.
- No instances of noncompliance material to the financial statements of the Borough which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- The Borough was not subject to the single audit provisions of Federal OMB Circular A-133 and New Jersey OMB's Circular 04-04 for the year ended December 31, 2013 as both state and federal grant expenditures were less than the single audit thresholds of \$500,000 identified in the Circulars.

Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:

- The audit disclosed the following significant deficiencies required to be reported under Generally Accepted Government Auditing Standards:

Finding 2013-1

The Borough does not maintain an adequate segregation of duties with respect to the recording and treasury functions. Segregation of duties refers to separating those functions that place too much control over a transaction or class of transactions that would enable a person to perpetuate errors and prevent detection within a reasonable period of time. The various departments/offices of the Borough are responsible for the issuance of permits and licenses; collection of taxes, and permit and license fees; recording of collections; and processing of payroll. This is due, in part, to the limited number of personnel of the Borough and the decentralized nature of governmental collection procedures. Accordingly, the duties of personnel involved with both the recording and treasury functions should be reviewed to determine whether duties can be reassigned to existing personnel in order to improve the segregation of duties.

Finding 2013-2

The Borough does not maintain a fixed assets accounting and reporting system. A fixed asset accounting and reporting system is required to be in compliance with the Division's technical accounting directives. A fixed assets accounting and reporting system would be used to identify assets held by the Borough, their cost, acquisition date, location, and other pertinent information. In addition to maintaining records of acquisitions, disposals and movement of fixed assets, the system could possibly be used to aid in the planning for replacement of assets.

Management's Response

The findings were evaluated, however due to budgetary constraints no resolution can be made at this time. We will continue to monitor these two areas and look for ways to make improvements using the funds available to the Borough.

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BOROUGH OF MENDHAM SCHEDULE OF FINDINGS AND RESPONSES YEAR ENDED DECEMBER 31, 2013 (Continued)

Findings and Questioned Costs for Federal Awards:

- Not applicable since expenditures were below the single audit threshold.

Findings and Questioned Costs for State Awards:

<u>_</u>--

- Not applicable since expenditures were below the single audit threshold.

BOROUGH OF MENDHAM SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE YEAR ENDED DECEMBER 31, 2013

The Borough had two findings in the prior year and those findings are repeated for the current year as listed on the Schedule of Findings and Responses.

COMMENTS AND RECOMMENDATIONS SECTION

BOROUGH OF MENDHAM COMMENTS AND RECOMMENDATIONS

Contracts and Agreements Required to be Advertised for N.J.S. 40A:11-4

N.J.S. 40A:11-3 states:

a. "When the cost or price of any contract awarded by the contracting agent in the aggregate does not exceed in a contract year the total sum of \$17,500, the contract may be awarded by a purchasing agent when so authorized by ordinance or resolution, as appropriate to the contracting unit, of the governing body of the contracting unit without public advertising for bids, except that the governing body of any contracting unit may adopt an ordinance or resolution to set a lower threshold for the receipt of public bids or the solicitation of competitive quotations. If the purchasing agent is qualified pursuant to subsection b. of section 9 of P.L. 1071, c.198 (C.40A:11-9), the governing body of the contracting unit may establish that the bid threshold may be up to \$25,000. Such authorization may be granted for each contract or by a general delegation of the power to negotiate and award such contracts pursuant to this section.

b. Any contract made pursuant to this section may be awarded for a period of 24 consecutive months, except that contracts for professional services pursuant to subparagraph (i) of paragraph (a) of subsection (1) of section 5 of P.L. 1971, c.198 (C.40A: 11-5) may be awarded for a period not exceeding 12 consecutive months. The Division of Local Government Services shall adopt and promulgate rules and regulations concerning the methods of accounting for all contracts that do not coincide with the contracting unit's fiscal year.

c. The Governor, in consultation with the Department of the Treasury, shall, no later than March 1 of every fifth year beginning in the fifth year after the year in which P.L.1999, c.440 takes effect, adjust the threshold amount and the higher threshold amount which the governing body is permitted to establish, as set forth in subsection a. of this section, or the threshold amount resulting from any adjustment under this subsection, in direct proportion to the rise or fall of the index rate as that term is defined in section 2 of P.L.1971, c.198 (C.40A11-2), and shall round the adjustment to the nearest \$1,090. The Governor shall, no later than June 1 of every fifth year, notify each governing body of the adjustment. The adjustment shall become effective on July 1 of the year in which it is made."

N.J.S. 40A: 11-4 states: "Every contract awarded by the contracting agent for the provision or performance of any goods or services, the cost of which in the aggregate exceeds the bid threshold, shall be awarded only by resolution of the governing body of the contracting unit to the lowest responsible bidder after public advertising for bids and bidding therefor, except as is provided otherwise in this act or specifically by any other law. The governing body of a contracting unit may, by resolution approved by a majority of the governing body and subject to subsections b. and c. of this section, disqualify a bidder who would otherwise be determined to be the lowest responsible bidder, if the governing body finds that it has had prior negative experience with the bidder."

Effective January 1, 2011, the bid threshold in accordance with N.J.S. 40A:11-4 is \$17,500.

The governing body of the Borough of Mendham has the responsibility of determining whether the expenditures in any category will exceed the bid threshold within the fiscal year and where question arises as to whether any contract or agreement might result in violation of the statute, the Borough Attorney's opinion should be sought before a commitment is made.

BOROUGH OF MENDHAM COMMENTS AND RECOMMENDATIONS (Continued)

Contracts and Agreements Required to be Advertised for N.J.S. 40A:11-4 (Cont'd)

The minutes indicated that bids were requested by public advertising per N.J.S. 40A:11-4. The minutes also indicated that resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services," per N.J.S. 40A:11-5.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed. None were noted.

Collection of Interest on Delinquent Taxes and Assessments

The statute provides the method for authorizing interest and the maximum rates to be charged for the nonpayment of taxes or assessments on or before the date when they would become delinquent. In January 2013, the governing body adopted a resolution authorizing interest to be charged on delinquent taxes including the following:

BE IT RESOLVED by the Mayor and Council of the Borough of Mendham, County of Morris, and State of New Jersey, that the rate of interest on unpaid taxes shall be eight percent (8%) per annum on the first One Thousand Five Hundred (\$1,500) Dollars of delinquency and 18 percent (18%) per annum on any amount of delinquency in excess of One Thousand Five Hundred (\$1,500) Dollars to be calculated from the date the tax was payable until the date of actual payment; and

BE IT FURTHER RESOLVED, that the rate of interest on unpaid sewer bills shall be eight percent (8%) per annum to be calculated from the date the tax was payable until the date of actual payment, provided that no interest shall be charged if payment of any bill is made within thirty (30) days following the billing date, and

BE IT FURTHER RESOLVED, that in addition to the interest provided above, on all delinquencies of taxes and municipal charges in excess of Ten Thousand (\$10,000) Dollars and which are not paid prior to the end of the fiscal year; the Tax Collector shall also collect a penalty of six percent (6%) of the amount of the delinquency in addition to the interest herein above provided.

It appears from a test examination of the Collector's records that interest was generally collected in accordance with the foregoing resolution.

Delinguent Taxes and Tax Title Liens

A tax sale was held during the year ended December 31, 2013. All eligible properties were included in the sale.

BOROUGH OF MENDHAM COMMENTS AND RECOMMENDATIONS (Continued)

Delinquent Taxes and Tax Title Liens (Cont'd)

The following comparison is made of the number of tax title liens receivable on December 31 of the last three years:

Year	Number of Liens
2013	2
2012	3
2011	1

Verification of Delinquent Taxes and Other Charges

A test verification of delinquent charges and current payments was made in accordance with the regulations of the Division of Local Government Services, including the mailing of verification notices as follows:

Туре	Number Mailed			
Payments of 2013 Taxes	25			
Payments of 2014 Taxes	25			
Delinquent Taxes	10			
Payments of Sewer Utility Charges	5			
Delinquent Sewer Utility Charges	10			

Verification notices were mailed to confirm balances as of December 31, 2013. The items that were returned were checked and in agreement with the Borough's records. For items not returned, alternative procedures were performed, as appropriate.

Technical Accounting Directives

The Division of Local Government Services has established three (3) technical accounting directives which are prescribed by the draft "Requirements of Audit and Accounting". They are as follows:

- 1. Maintenance of an encumbrance accounting system.
- 2. Fixed asset accounting and reporting system.
- 3. General ledger accounting and recording system.

The Borough is in compliance with the technical accounting directives at December 31, 2013, except for the fixed assets records more fully described in the preceding Schedule of Findings and Responses.

BOROUGH OF MENDHAM COMMENTS AND RECOMMENDATIONS (Continued)

Municipal Court

The transactions for the year 2013 were as follows:

RECEIPTS AND DISBURSEMENTS FOR THE YEAR ENDED DECEMBER 31, 2013

	Balance Dec. 31, 2012		Receipts		bu	Dis- rsements	Balance Dec. 31, 2013	
State of New Jersey	\$	2,100	\$	41,829	\$	38,390	\$	5,539
County		964		15,634		15,501		1,097
Municipality		4,452		28,045		30,449		2,048
Conditional Discharge				300		300		
Public Defender				1,675		1,675		
Municipality POAA		2		32		30		4
	\$	7,518	\$	87,515	\$	86,345	\$	8,688

Corrective Action Plan

The Borough has initiated a corrective action plan to resolve comments and recommendations from the 2012 audit report. The recommendations regarding segregation of duties and fixed assets are repeated from the 2012 report.

BOROUGH OF MENDHAM SUMMARY OF RECOMMENDATIONS

It is recommended that:

- 1. An adequate segregation of duties be maintained with respect to the recording and treasury functions.
- 2. The Borough implement a fixed assets accounting and reporting system.

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